

The City of Edinburgh Council

10.00am, Thursday, 22 August 2019

Coalition Commitments Update – August 2019

Item number
Executive/routine
Wards
Council Commitments

1. Recommendations

- 1.1 That Council notes that Coalition Commitments are part of a five year delivery programme and the rate of progress will be different for each commitment.
- 1.2 That Council notes that the Coalition Commitments form part of the wider Council Performance Framework. Council wide performance and service delivery was reported in the Annual Performance Report to Council on 27 June 2019.
- 1.3 That Council agrees this update from the Coalition Commitments progress report to Council on 27 June 2019. This outlines a new approach to determining the status of each commitment and discharges the motion to review the achievements, next steps and measures.

Andrew Kerr

Chief Executive

Contact: Laurence Rockey, Head of Strategy and Communications

E-mail: laurence.rockey@edinburgh.gov.uk | Tel: 0131 469 3493

Coalition Commitments Update – August 2019

2. Executive Summary

- 2.1 A progress update on all 52 Coalition Commitments was reported to [Council on 27 June 2019](#). This report also builds on the six-monthly updates that were presented to the Executive Committees in December 2018 and January 2019.
- 2.2 In the period May to June 2018, Executive Committees agreed the actions, measures and targets for the commitments they are responsible for delivering. The June 2019 progress update included the most recent data and comparisons to previous years, where available. As part of the reporting process, analysis is carried out for each of the commitments to determine where SMART objectives can be applied. There are instances where it is more appropriate to monitor delivery of project milestones or citizen experience, and we have therefore applied the appropriate methodology to each commitment. Throughout the five year term each commitment is reviewed by members and future reports will be presented to the Policy and Sustainability Committee. As delivery progresses we will add additional measurements where appropriate.

3. Background

- 3.1 The Council Business Plan ([A Programme for the Capital: The City of Edinburgh Council Business Plan 2017-22](#)) was approved in August 2017. The plan sets out the administration's priorities and what will be achieved over the five year term.

4. Main report

- 4.1 The Coalition Commitments form part of the wider Council Performance Framework, which includes indicators covering performance and service delivery. Performance with service delivery was reported to full council on 27 June 2019 through the Annual Performance Report. The Corporate, Policy and Strategy Committee (now Policy and Sustainability) also considered analysis of the 2017/18 benchmarking data provided by the Scottish Local Government Benchmarking Framework on 14 May 2019.
- 4.2 The June 2019 progress update reported the key achievements, planned next steps and performance on measures for all 52 commitments. It also provided a status. The status of each commitment was based on:

- The number of elements in each and determining those which had progressed quicker than others.
- Some of the commitments being defined in both qualitative and quantitative terms.
- All of the information provided taken in its entirety (key achievements, next steps and performance for measures).

4.3 The motion from Council on 27 June 2019 asked for a re-evaluation of the status for each commitment, based on the following categories:

- Those which have been fully achieved.
- Those which have been partially achieved, and the action being taken to achieve them.
- Those which have not been partially or fully achieved, and the reasons, including external reasons beyond the council's control, for that.
- Those which will not be achieved, or have been abandoned or reversed, and the reason for that, including any external reasons beyond the council's control.

4.4 In order to maintain consistent reporting and to retain baselines for actions, measures and targets, a re-evaluation of the status for each commitment has been carried out and is detailed in Appendix 1. This includes a rationale for the new status. As with the previous status, all factors are taken in to account. An individual factor, such as a drop in performance for one measure cannot be used to solely determine the status. Appendix 1 also includes further information on the measures used to track progress and considers which additional measures could be added to future updates. The June 2019 progress update is included as Appendix 2. This provides the full detail of the key achievements, next steps and measures for each commitment.

4.5 In determining the new status, consideration of whether the commitment can be fully achieved by the end of the five year term has also been taken in to account. This may include reasons beyond the council's control. Where appropriate, new data which has been released since the end of the reporting year has also been used to determine the new status. This new approach to determining the status will be used for future progress updates.

5. Next Steps

5.1 The planned work to fully achieve each commitment, where possible, was detailed in the report to [Council on 27 June 2019](#).

6. Financial impact

- 6.1 The financial impact is set out within the individual commitments and the Council Business Plan.

7. Stakeholder/Community Impact

- 7.1 The commitments actions and measures continue to support transparency of Council performance and delivery.

8. Background reading/external references

- 8.1 [Programme for the Capital - The City of Edinburgh Council Business Plan 2017-22](#), The City of Edinburgh Council, 24 August 2017
- 8.2 [Implementing the Programme for the Capital - Coalition Commitments Progress to June 2018](#), The City of Edinburgh Council, 28 June 2018
- 8.3 [Implementing the Programme for the Capital: Coalition Commitments six monthly progress](#), Finance and Resources Committee, 4 December 2018
- 8.4 [Implementing the Programme for the Capital: Coalition Commitments six monthly progress](#), Corporate Policy and Strategy Committee, 4 December 2018
- 8.5 [Implementing the Programme for the Capital: Coalition Commitments six monthly progress](#), Transport and Environment Committee, 6 December 2018
- 8.6 [Implementing the Programme for the Capital: Coalition Commitments six monthly progress](#), Education, Children and Families Committee, 11 December 2018
- 8.7 [Implementing the Programme for the Capital: Coalition Commitments six monthly progress](#), Planning Committee, 12 December 2018
- 8.8 [Implementing the Programme for the Capital: Coalition Commitments six monthly progress](#), Housing and Economy Committee, 24 January 2019
- 8.9 [Implementing the Programme for the Capital: Coalition Commitments six monthly progress](#), Culture and Communities Committee, 29 January 2019

Appendices

Appendix 1: Coalition Commitments – Review of Status

Appendix 2: Coalition Commitments Progress Update – June 2019

Coalition Commitments – Review of Status

Previous status

On track	Commitment on track with the relevant actions and measures in place to monitor delivery
Making progress	Ongoing, but commitment delivery slower than anticipated
Work required	Actions and measures identified, however timescales may not be achieved

New status

Those which have been fully achieved	<i>All elements of the commitment have been delivered.</i>
Those which have been partially achieved, and the action being taken to achieve them	<i>Some elements of the commitment have or are currently being delivered.</i>
Those which have not been partially or fully achieved, and the reasons, including external reasons beyond the council's control, for that	<i>Work to achieve the commitment has still to commence. The delay in commencing may include reasons that are beyond the councils control.</i>
Those which will not be achieved, or have been abandoned or reversed, and the reason for that, including any external reasons beyond the council's control	<i>The decision not to progress on all or elements of the commitment has been made. This could include reasons that are beyond the councils control.</i>

The assessment of the status takes into account:

1. The key achievements which set out the range of work that has been undertaken to date.
2. The next steps which identify key activities and actions to be progressed or issues that may affect progress.
3. The measures and performance in meeting these measures.

Commitment	Previous Status	New Status	Rationale for the new status	Relevant metric, targets and completion dates
<p>1 - Deliver a programme to build at least 10,000 social and affordable homes over the next 5 years, with a plan to build 20,000 by 2027.</p>	On track	Partially achieved	<p>In 2018/19 there were over 2,300 affordable homes under construction on 38 sites across the city.</p> <p>Year two of this commitment saw 1,626 homes approved for social rent, mid-market rent and low-cost home ownership. This was an increase of over 150 on the previous year, making it over 3,100 homes approved since the commitment was made. Due to the programme strength in 2018/19, an additional £12 million in grant funding from the Scottish Government was secured. Investment was a record total of £53.1 million.</p> <p>The 2019-24 Strategic Housing Investment Plan outlined a programme which would deliver nearly 10,500 new affordable homes. The long term plan to build 20,000 homes by 2027 is dependent on funding being available. Currently, funding is only in place up to 2020/21.</p>	<p>Annual targets are set around the amount of grant funding available. The Strategic Housing Investment Programme details the pipeline programme and the funding required to deliver it.</p> <p>Future reporting will include housing completions and the number of homes projected through the pipeline programme.</p>
<p>2 - Create the conditions for businesses to thrive. Invest in supporting businesses, social enterprise, training in hi tech, creative and other key sectors including co-operatives. Help link business with young people to ensure the workforce of the future is guaranteed work, training or education on leaving school.</p>	On track	Partially achieved	<p>This commitment can be broken down into many components, the monitoring of which is captured in The Economy Strategy.</p> <p>The strategy sets out how the Council and partners will deliver inclusive growth across the city as agreed at the Housing and Economy Committee on 7 June 2018. In the first year of the strategy the council and partners made good progress in supporting businesses and delivering investment. This included supporting over 1,000 businesses and helping 2,967 clients in to work and learning.</p>	<p>Measures continue to be reported through the Edinburgh Economy Strategy Good Growth Monitoring Framework. A relevant selection of these measures, with targets were included in the June update.</p>

Commitment	Previous Status	New Status	Rationale for the new status	Relevant metric, targets and completion dates
3 - Work with the business community to grow the number of Living Wage employers year on year.	Making progress	Partially achieved	<p>The Living Wage Foundation accreditation covers all providers of services in the Council, including care at home. As one of the largest employers in Edinburgh, the Council is setting a leading example to the business community.</p> <p>Procurement practice includes a Fair Work Practice question in tenders over £50k and encourages the payment of the Living Wage Foundation rate. There has been a slight decrease in the percentage of Council contracted suppliers (over £50k value) who responded 'Yes' to payment of the Living Wage Foundation rate and we are looking at the causes of this.</p> <p>Going forward, workforce modernisation and change plans will include proposals to embed the Living Wage fully into the pay structure. Currently it is applied as a top-up.</p>	<p>The current Council measure shows the % of Council contracted suppliers who have advised they pay the Living Wage Foundation rate.</p> <p>Future reporting will consider new measures and the potential to include sub contracted businesses.</p> <p>The number of employers in the Edinburgh region accredited as Living Wage Foundation employers is measured by that organisation.</p>
4 - Direct development to growth corridors as the best way to accommodate the extra housing needed for Edinburgh's growth and allowing the city to manage and protect green belt.	Making progress	Partially achieved	<p>The Council has continued to successfully preserve greenfield and green belt land at appeal.</p> <p>The City Plan 2030 will set out the areas of the city which can accommodate housing development. This will include a focus on development on brownfield sites and minimising the impact on the green belt. The new City Plan Development Scheme was approved at Planning Committee on 7 August 2019.</p>	The City Plan 2030 will include measures to monitor progress with development across the city.
5 - Sign Edinburgh to the Pay Fair Tax Initiative.	Work required	Not yet partially or fully achieved	Delivery of this commitment has not progressed sufficiently to date. As set out in the June update report, the Council is committed to establishing Edinburgh as a leading city for fair work practices and socially responsible business, which includes encouraging businesses and individuals to pay fair tax.	New measures will be developed to monitor the number of Edinburgh businesses making the Fair Tax pledge.

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			Work to deliver this commitment will be wrapped into the wider Economy Strategy which sets out eight key steps the city needs to take over the next 5 years to achieve this aim.	
6 - Deliver the City Region Deal, making sure the benefits of investment are felt throughout the city and create space for new businesses to start and grow	On track	Partially achieved	The City Region Deal was agreed in full in June 2018 and its delivery spans a 15 year programme. Partners are one year into this deal and progress so far has been very positive. The deal includes a state-of-the-art innovation facility for the food and drink sector which will support and develop existing and new businesses.	The full City Deal is now agreed. The monitoring and evaluation framework is being developed between partners and both Governments with the aim of having this finalised and in place by January 2020.
7 - Improve access to employment and training opportunities for people with disabilities.	On track	Partially achieved	The Council funds services including All in Edinburgh and Project SEARCH to support Edinburgh's citizens with a disability to progress towards secure, and sustained work or learning. In 2017/18, there were 582 individuals who indicated a disability and accessed Council funded employability services. This represented 15.3% of all the people supported. Although there was a decrease in the number of individuals supported in 2018/19, it represented 16% of all the people supported. Funding for employment programmes has been allocated up to 2020/21, however it is subject to review beyond that.	Current measures show the number of people with disabilities who have accessed Council funded employability services and the % that this represents from all support. In addition to measuring the overall number of citizens who have accessed support, future reporting will also look at the outcomes being achieved for individuals.
8 - Explore the introduction of fair rent zones.	Making progress	Fully achieved	The Council has explored what would be required to introduce a rent pressure zone. Following the initial research , the Council will continue to work in partnership with local authorities interested in exploring rent pressure zones. This includes working with the Scottish Government and other partners to develop a compliant methodology for gathering robust evidence which is required for an application. A key dependency of any application to the Scottish Government is the collection of robust actual rent data over a period of three to five years.	Currently there are no measures. These would be developed following the decision to submit an application for a rent pressure zone.

Commitment	Previous Status	New Status	Rationale for the new status	Relevant metric, targets and completion dates
9 - Create a Homeless Task Force to investigate the growing homelessness problem in the city. The team will review the use of b&b premises and explore alternatives that better meet the needs of individuals and families with an aim to end the use of bed and breakfast facilities. Appoint a Homelessness Champion who will chair the Task Force.	On track	Partially achieved	<p>On closure of the Homelessness Task Force, a series of recommendations were put forward and agreed in January 2019. These include:</p> <ul style="list-style-type: none"> • Delivery of Shared Housing • Introduction of Housing First Packages • A review of the allocation policy • Increased access to the Private Rented Sector • Increased access to Mid-Market Rent properties • Training for Council Officers <p>We are currently implementing these recommendations with the expectation they will be completed by the end of the administration. It is recognised that no families should be placed in B&B accommodation, but on occasions where this may happen, the length of stay will be minimised.</p>	There are a number of measures in place to monitor progress for this commitment. Targets for all measures will be considered for future reporting. The overall objectives is to eradicate the use of B&Bs for families and this has shown a significant drop in the last year.
10 - Prioritise the use of brownfield sites and work with public sector and private landowners to develop land for affordable housing.	Making progress	Partially achieved	<p>The most recent Housing Land Audit identified sufficient land to meet the current housing requirements. This will be taken forward in the City Plan 2030 which will set out the areas of the city which can accommodate these requirements. This will include a focus on development on brownfield sites and minimising the impact on the green belt.</p> <p>This 2019-24 Strategic Housing Investment Plan outlined a programme which would deliver nearly 10,500 new affordable homes.</p>	The key measure is the % of capacity of units in effective land supply which are on brownfield land. This measure currently shows a greater proportion on brownfield land, which is likely to increase as more sites are identified through the City Plan 2030.
11 - Ensure that Council policies on planning, licensing and sale of Council land give substantial weight to the needs of residents	Making progress	Partially achieved	The project to prepare City Plan 2030 will set out options for changes to planning policy relating to a range of land uses, with the aim of supporting an appropriate balance to the needs of residents while still encouraging business and tourism.	The City Plan 2030 will include measures to monitor progress with development across the city.

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while still encouraging business and tourism.			<p>In the process of declaring land and buildings surplus to operational requirements, the potential for development of affordable housing is a key consideration. Since March 2017 the Council has agreed to the transfer of 14 sites from the General Fund account to the Housing Revenue Account and these have been included in the new build affordable housing programme. These will deliver around 1,000 new homes.</p> <p>The Council has called for additional regulation of the short term lets sector through the introduction of a licensing system. To achieve the objective of additional regulation, the Scottish Government would be required to introduce legislation. A consultation on the regulation of short-term lets in Scotland is currently underway.</p> <p>The Edinburgh Tourism Strategy Implementation Group has been established. It approved the 2020 Tourism Strategy Development Plan. The Strategy development process is being overseen by the Edinburgh Tourism Strategy Implementation Group. Further to this, an Elected Member Working Group on Tourism and Communities is contributing to ensure the new Strategy is developed to include the views and concerns of residents.</p>	<p>Future reporting will include updates on the transfer of sites to the Housing Revenue Account and the number of new homes delivered.</p> <p>Further advice will be sought from the Edinburgh Tourism Strategy Implementation Group as to whether metrics can be measured.</p>
12 - Review the Council's policy on promoting mixed communities. The review should be completed by summer of 2018 and should include homes of multiple occupancy, short term temporary lets and student housing	Making progress	Not yet partially or fully achieved	<p>As part of preparing City Plan 2030 options for changes to planning policy relating to a range of land uses, with the aim of supporting and promoting mixed communities will be set out.</p> <p>The Council is working with the Scottish Government on the introduction of measures to regulate short term lets and continues to provide evidence on the need for such measures. Subject to a change in legislation the Council will continue to use current powers to contain and address any problems arising from short term let properties.</p>	<p>The City Plan 2030 will include measures to monitor progress with development across the city.</p> <p>Measures to support regulation of short term lets are under development.</p>

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13 - Improve planning enforcement to ensure that all developers, large or small, conform to Edinburgh's policies and developer's commitments.	Making progress	Partially achieved	Work to improve planning enforcement is ongoing, with the aim of reducing the time taken for investigations to be complete. Performance was below the 70% target in 2018/19 at 51.5%. Progress is reflected in improved performance in the first quarter of 2019/20 with 67% of enforcement cases closed on target. Following completion of the audit of developer contributions, actions are being taken forward to improve the end to end process of managing these contributions.	Measures are in place with targets to monitor timescales for issuing decisions on non-householder applications and enforcement cases resolved within timescales. Developer contributions are also monitored.
14 - Work with the Scottish Government to review planning policy and overhaul the planning appeal system to make it shorter, more independent and give communities the right to appeal.	On track	Will not be achieved for reasons beyond the councils control	The Planning Convener and planning officers worked with the Scottish Government to discuss aspects of the proposals which would affect the planning system in Edinburgh. The Planning Bill was passed by Parliament on 20 June 2019. It did not include any provisions for community rights of appeal. Instead, it introduced changes to create a more inclusive and collaborative planning system with more effective community engagement.	This commitment covered a change to planning policy, so no measures were developed to track progress.
15 - Protect Edinburgh World Heritage Status and make sure developments maintain the vibrancy of our city in terms of placemaking, design and diversity of use.	On track	Fully achieved	The management plan which aims to preserve and enhance the Old and New Towns World Heritage Site in place and covers the period 2017-2022. As part of the mid-term review, the impact of the plan on other Council development strategies will be assessed. Decisions on planning applications in the city centre and a review of the City Centre Retail Core Guidance contribute to the commitment.	There are no specific measures for this commitment. Protecting the status of the sites remains a key Council objective.
16 - Invest £100m in roads and pavements over the next 5 years. This will include road and pavement maintenance, installing more pedestrian	On track	Partially achieved	In the last two years investment in the road network has surpassed the expected expenditure of £40 million. Additional revenue investment in 2018/19 allowed the rollout of a targeted road repair programme, increasing the number of defect repairs being carried out. Other key projects such as the	This is measured through the annual total investment in the road network, against the £20M annual target.

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crossings, increasing the number of dropped kerbs and dedicate safer foot and cycle paths as well as introducing more pedestrian zones.			<p>City Centre Transformation are making additional progress towards the delivery of further pedestrian zones and safer foot and cycle paths.</p> <p>The levels of investment made in the last year have resulted in an improvement in the RCI score for 2019/20 at 33.5%. Resident satisfaction has declined between 2017/18 and 2018/19, however the long term aim is to improve this through the increasing levels of investment.</p>	The Road Condition Index monitors how effective the maintenance programme is. Public perception of the quality of the road network is measured through the Edinburgh People Survey .
17 - Guarantee 10% of the transport budget on improving cycling in the city.	On track	Partially achieved	An enhanced programme for Active Travel Investment Projects was approved at Transport and Environment Committee on 20 June 2019. This included additional investment and resources to deliver these projects. The programme projects spend of over £61m up to 2024, which is expected to surpass the commitment to spend 10% of the transport budget on cycling.	Resident perception of cycling infrastructure and development is measured through the bike life survey . Future reporting will include an update on the number of projects completed and budget spend.
18 - Improve Edinburgh's air quality and reduce carbon emissions. Explore the implementation of low emission zones.	On track	Partially achieved	<p>There are two elements to this commitment:</p> <ul style="list-style-type: none"> • Improve air quality and reduce carbon emissions • Explore the implementation of low emission zones <p>The Council's Sustainable Energy Action Plan is the city-wide programme for reducing carbon emissions. The target is a 42% reduction by 2020. The latest figures released by the Department of Business, Energy and Industrial Strategy (BEIS) in June 2019 have indicated that Edinburgh has had another fall in carbon emissions. Total emissions reductions across the city since 2005 are now 34.9%.</p> <p>On 14 May Council agreed an ambition of Edinburgh becoming carbon neutral by 2030. Work has been commissioned to scope options and scenarios for how this could be achieved. This will</p>	<p>Key measures used to monitor this commitment are the city wide % reduction in CO₂ emission (available from the BEIS with a two-year lag) and the number of Air Quality Management Areas in the city.</p> <p>The new sustainability strategy will be published in the second half of 2020 and will include details of how we will monitor progress towards the new target of the city becoming carbon neutral by 2030.</p>

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			<p>form a key foundation of a new approach to sustainability to be set out in a city-wide sustainability strategy for 2020 – 2030.</p> <p>On 16 May 2019, the Transport and Environment Committee agreed to public consultation on Low Emission Zone (LEZ) proposals for Edinburgh with expected implementation in late 2020. Scottish Government funding has been secured for this work. Work is underway with Lothian Buses to ensure their fleet upgrade plans align with future LEZ requirements.</p>	
<p>19 - Keep the city moving by reducing congestion, improving public transport to rural west Edinburgh and managing road works to avoid unnecessary disruption to the public.</p>	On track	Partially achieved	<p>There are two elements to this commitment:</p> <ul style="list-style-type: none"> Reducing congestion and improving public transport in the rural west of the city Managing road works to avoid unnecessary disruption to the public <p>A programme of priorities has been developed to improve conditions for public transport, to help reduce congestion on the A90 which serves the rural west. This includes:</p> <ul style="list-style-type: none"> A new framework contract for Supported Bus Services. The introduction of 3 new bus lane cameras to help improve access for public transport improve journey times and reliability, with additional sites in the pipeline. Parking attendants monitoring main traffic routes to assist traffic movement and prevent congestion. <p>The Council and all public utilities fulfil the requirement of the Scottish Roadworks Commissioner to plan and co-ordinate roadworks through the Scottish Roadworks Register with the aim of minimising disruption. Monitoring of the agreement and the planned co-ordination of works is regularly reported to the Transport and Environment Committee.</p>	<p>Public perception of the quality of public transport is measured through the Edinburgh People Survey. Although there was a slight drop in satisfaction, it is within the margin of error and remains high.</p> <p>Future reporting will include measures on public transport usage and public utility company performance. Public utility company performance was reported to Transport and Environment Committee in June 2019.</p>

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20 - Explore the introduction of a lane rental for utility companies to reduce traffic pressures.	Work required	Partially achieved	Powers already exist in Scotland that allow councils to manage and coordinate roadworks. This is through the Scottish Roadworks Register and noticing schemes and it is monitored by the Scottish Roadworks Commissioner. There are additional powers relating to the roadwork coordination currently being considered through the new Transport Bill, which has now passed stage 2. This includes additional powers to increase the responsibility of the Scottish Roadworks Commissioner, extend the use of fixed penalty notices and extend the reinstatement guarantee period.	There are no specific measures for this commitment. Analysis of the current legal framework surrounding the feasibility of introducing a lane rental is still ongoing and is subject to the new powers being introduced through the new Transport Bill. Public utility company performance was reported to Transport and Environment Committee in June 2019 .
21 - Retain Lothian Buses and Edinburgh Tram in public ownership.	On track	Fully achieved	Cross party support exists to Retain Lothian Buses and Edinburgh Tram in public ownership.	There are no specific measures required for this commitment.
22 - Deliver the tram extension to Newhaven by 2022 after reviewing the business case and delivery plan to ensure they are robust.	On track	Partially achieved	The decision to proceed with completing the existing tram line to Newhaven was made in March 2019 following a rigorous and competitive procurement exercise. This included an additional Best and Final Offer stage in the procurement process which gave tenderers the opportunity to clarify specific elements of their bids. This was considered prudent, however it resulted in the Final Business Case being delayed by three months. As a result, the timetable has now been re-aligned with an end deadline of early 2023. Extensive consultation took place which allowed residents, businesses and stakeholders to help shape the plans, designs and traffic management arrangements during and after construction. The project has entered a six-month Early Contractor Involvement (ECI) period with the two contractors who are working closely with us and other key stakeholders to finalise plans for construction. A new programme will be concluded once the ECI period has ended. It is currently expected that	Future reporting will include monitoring of the construction phase of the tram extension which is currently being finalised.

Commitment	Previous Status	New Status	Rationale for the new status	Relevant metric, targets and completion dates
			Edinburgh Trams will take their first passengers to and from Newhaven in early 2023.	
23 - Implement improvement plans for Waste and Cleansing Services to improve street cleanliness in every ward. Reintroduce a free bulky item collection service to tackle fly tipping.	Making progress	Partially achieved	<p>There are two elements to this commitment:</p> <ul style="list-style-type: none"> • Improve street cleanliness • Reintroduce the free uplift service <p>The Waste and Cleansing service has undergone a number of service changes and improvements since the Waste and Cleansing Improvement Plan was introduced in 2016. Further changes will also be implemented following a full review of the communal bin collection service. This aims to reduce the number of incidences of fly tipping, reduce the number of missed bin service requests and improve customer perception of the cleanliness of streets. Although the aim of reducing fly tipping remains a priority, staff are encouraged to report issues during estate inspections and this was partly responsible for the increase in reported incidents between 2017/18 and 2018/19. The LEAMs street cleanliness score for Edinburgh has improved from 88.7% in 2017/18 to 92.0% in 2018/19.</p> <p>As agreed by Transport and Environment Committee the introduction of a free bulky item collection service has been put on hold until a pilot collection service to encourage the reuse of materials has been completed. The service is in discussions with a potential partner, the Remakery, to carry out this pilot.</p>	<p>Street cleanliness is measured through the national Local Environment Audit Management System (LEAMS). A target for improvement has been set. This commitment also measures communal missed bin service requests and reports of fly tipping. Future reporting will consider relevant targets for these measures.</p>

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24 - Reduce the incidence of dog fouling on Edinburgh's streets and public parks	On track	Partially achieved	The educational campaign "Our Edinburgh" continues to discourage anti-social behaviours such as littering, fly tipping and dog fouling. In the last year fixed penalty notices have increased and the number of dog fouling incidents reported to us has decreased. In the long term this should lead to an improvement in customer perception of the cleanliness of streets and parks.	Measures are in place to monitor the number of fixed penalty notices and the number of dog fouling service requests. Future reporting will consider relevant targets for these measures and it will include resident perceptions of the cleanliness of streets and parks as reported through the Edinburgh People Survey .
25 - Increase recycling to 60% from 46% during the lifetime of the administration.	Work required	Not yet partially or fully achieved	<p>During the lifetime of the Council's current recycling strategy, recycling rates increased from 30.4% to 41.1%. This has however started to show reductions over the last three years and 41.1% is in fact a drop from 42.6% in 2017/18. There are a number of projects in place which aim to increase recycling rates include making improvements to Household Waste Recycling Centres and carrying out a review and redesign of communal bins. However, these changes are unlikely to increase rates to 60% by the end of the administration.</p> <p>There are also factors beyond the Council's control that are affecting recycling including changes to the exporting of materials, reductions in the use of some plastics by manufacturers and a future deposit return scheme. Many of these aim to have a positive effect on ending the reliance on single use plastics, so although they may impact on what the council can recycle now, they may also offer opportunities for the future.</p>	This commitment is measured through the % of waste arisings that are recycled. Future reporting will consider a relevant target for increasing recycling, taking in to account the likely impact of future projects such as the communal bin review which aims to fully integrate waste and recycling facilities for residents.
26 - Improve parking for residents by expanding provision of park and rides for commuters.	Making progress	Partially achieved	On 27 May 2018 Transport and Environment Committee agreed not to progress with a new Park and Ride site at Lothianburn. However, options are being explored for	There are currently no measures for this commitment. Future reporting will include updates on the impact

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			<p>improving the Straiton site and expanding the sites at Hermiston and Ingliston.</p> <p>Parking improvements for residents are also proposed through extending the controlled parking zones and increasing the number of shared use parking places.</p>	of the planned improvements to resident parking services.
27 - Tackle pavement parking and reduce street clutter to improve accessibility	On track	Partially achieved	<p>There are two elements to this commitment:</p> <ul style="list-style-type: none"> • Tackle pavement parking • Reduce street clutter <p>Currently there are no powers for councils to enforce bans on pavement parking. The new Transportation Bill is currently going through the Scottish Parliament. The Bill will detail the timescales for introducing the ban on pavement parking and the enforcement action that councils can take.</p> <p>The citywide ban on all temporary on-street advertising structures came into force in November 2018, with the aim of reducing street clutter. Street Design Guidance also exists to ensure that the city's streets are accessible and easy to navigate.</p>	<p>The number of advice cases and notices issued since the A-Board ban was introduced are reported in the key achievements detailed in the June report.</p> <p>Additional measures to monitor street clutter and its impact are being developed.</p>
28 - Create a first-class education estate – building 2 new secondary schools and 10 new primaries by 2021. Ensure safe standards are met by rigorous inspections of new and existing school buildings.	On track	Partially achieved	<p>There are two elements to this commitment:</p> <ul style="list-style-type: none"> • The building of 2 new secondary schools and 10 new primary schools by 2021 • Ensuring safe standards are met through rigorous inspections <p>The construction of seven schools (two secondary and five primary) is either completed, underway or due to commence shortly. The design teams for a further three primaries will be</p>	<p>There are two measures in place. The first relates to the commencement of construction for 12 new schools by 2021. Milestones for the delivery of new schools will be included in future reporting.</p> <p>The second measure looks at the condition of existing buildings using a rolling programme where all of</p>

Commitment	Previous Status	New Status	Rationale for the new status	Relevant metric, targets and completion dates
			<p>commissioned soon and master plans for the location of the final two primaries have been completed.</p> <p>The five-year resurvey programme to ensure safe standards is in place.</p>	the estate will have been surveyed by Autumn 2022.
<p>29 - Improve and protect access to additional languages and music tuition and encourage more children and young people to gain vital skills in construction, engineering, digital technology, maths and science.</p>	On track	Partially achieved	<p>There are three elements to this commitment:</p> <ul style="list-style-type: none"> • Additional languages • Music tuition • STEM subjects <p>Strategies and delivery plans are in place for all three elements and the achievements to date along with the measures show the progress being made to achieve them.</p>	<p>Four measures are in place:</p> <ul style="list-style-type: none"> • Percentage of schools delivering Language 2 is to be at 100% by 2020. • Percentage of schools engaging with the RAiSE programme is to increase by 5% by the end of the programme. • 2018/19 target for the number of children and young people accessing music tuition is set at 24,150. • Percentage of children who are achieving the expected CfE level by P7 to increase by 2% per annum up until session 2021/22.
<p>30 - Increase the number of classroom assistants and support staff for children with additional needs to improve attainment and wellbeing.</p>	On track	Partially achieved	<p>There are two elements to this commitment:</p> <ul style="list-style-type: none"> • Increase the number of classroom assistants and support staff • Improve attainment and wellbeing <p>The number of staff has increased and the achievements to date show the ongoing work around the training of staff to improve wellbeing and attainment.</p>	<p>Two measures are in place:</p> <ul style="list-style-type: none"> • Increase the FTE of pupil support assistants (budgeted to SEN and Special schools) by 50 FTE by session 2021/22. • Ensure that 100% of PSAs (across all schools) are trained in wellbeing and attainment.

Commitment	Previous Status	New Status	Rationale for the new status	Relevant metric, targets and completion dates
31 - Expand training opportunities for adults and young people linking with colleges and expanding vocational education.	Making progress	Partially achieved	There is ongoing work by the Council and its partners in developing the young workforce and building on the schools/colleges links to promote vocational education. The Edinburgh Learns Framework for Pathways, the Lifelong Learning Plan and the Skills Gateway Project will all contribute to delivering these achievements going forward. The number of senior phase age pupils studying vocational qualifications delivered by Edinburgh College reduced from 338 in 2017/18 to 211 in 2018/19. This was due to confusion with schools that certain courses no longer existed. This is expected to get back on track in 2019/20.	Two measures are in place: <ul style="list-style-type: none"> • Increase the number of senior phase aged pupils studying vocational qualifications delivered by Edinburgh College by 2% per annum • The number of learners engaging in the Adult Education Programme is to meet a new target (to be set) for 2019/20.
32 - Double free early learning and child care provision, providing 1140 hours a year for all 3 and 4 year olds and vulnerable 2 year olds by 2020.	Making progress	Partially achieved	Progress has been made in terms of the number of children already accessing 1,140 hours, the recruitment of Early Years staff and the number of settings able to offer the expanded provision. Risks relating to funding have been highlighted.	Two measures in place: <ul style="list-style-type: none"> • Increase the % of Early Years settings providing 1140 hours of funded Early Learning and Childcare to 100% by August 2020. • Increase the % of vulnerable 2 year olds accessing 1140 hours to 100% by August 2020. Progress on the expansion of early years provision is reported regularly to the Education, Children and Families Committee .
33 - Make early years' provision more flexible to fit families' needs and provide additional resources to families in	Making progress	Partially achieved	There are two elements to this commitment: <ul style="list-style-type: none"> • The flexibility of the early years provision • Additional resources to families 	Two measures are in place: <ul style="list-style-type: none"> • Increase the % of Early Years settings providing more than one option of early learning

Commitment	Previous Status	New Status	Rationale for the new status	Relevant metric, targets and completion dates
difficulty so that no children are educationally disadvantaged when they start formal schooling.			The achievements, and in particular the revised locality delivery model, show the ongoing progress in delivering more flexible Early Years provision. Early language acquisition has been supported through the Hanen training. Risks relating to funding have been highlighted.	<p>and childcare for parents to 100% by August 2020.</p> <ul style="list-style-type: none"> The percentage of Primary 1 pupils living in the most deprived areas achieving expected literacy level is to increase by 5% by session 2020/21. <p>Progress on the expansion of early years provision is reported regularly to the Education, Children and Families Committee.</p>
34 - Prioritise services for vulnerable children and families and looked after children, and support organisations working to end domestic abuse.	On track	Partially achieved	<p>There are two elements to this commitment:</p> <ul style="list-style-type: none"> Prioritising services for vulnerable children Supporting organisations to tackle domestic abuse <p>There are a range of services and processes in place to support vulnerable children and their families and those who are Looked After or on the Child Protection Register. Associated with this is the reduction in numbers requiring statutory interventions. Funding and contracts are in place to support organisations delivering domestic abuse services. The work of services in protecting and supporting vulnerable children was recognised in a positive Children's Services Care Inspectorate report for Edinburgh in June 2019.</p>	<p>There are five measures in place for both elements of the commitment:</p> <ul style="list-style-type: none"> For vulnerable children the Rate of Looked After Children per 1,000 population is to decrease to 15.3 by 2020. The Percentage of LAC pupils with low school attendance is to decrease by 10% by session 2020/21. To support organisations working towards ending domestic abuse, the aim is for the Council to provide adequate funding to those organisations. The number of women and children supported in a year is measured but does not have a target however, the % of

Commitment	Previous Status	New Status	Rationale for the new status	Relevant metric, targets and completion dates
				women and children who report feeling safer is to improve for 2019/20.
35 - Improve access to library services and community centres making them more digital and delivering them in partnership with local communities.	On track	Partially achieved	<p>There are three elements to this commitment:</p> <ul style="list-style-type: none"> • Improve access to libraries and community centres • Making them more digital • Delivering them in partnership with local communities <p>Access to library resources has been developed for a range of citizens and uses, as well as piloting access in selected community centres.</p> <p>The use of digital services has more than doubled.</p> <p>The service works with partners such as Cyrenians, for referrals, and the University of Edinburgh for the delivery of the Digital Skills programme.</p>	<p>Two measurements are in place to build on the success of 18/19:</p> <ul style="list-style-type: none"> • Continue to increase Digital Use • Continue to increase the total number of library customer transactions
36 - Support the continued development of Gaelic Medium Education.	On track	Partially achieved	<p>The achievements set out the work done to support the continuing development of GME including the creation of a Gaelic Medium Education Strategic Growth Plan, the continued increase in the number of pupils on the school rolls (including nursery) and the associated staff development.</p> <p>The Council is in the process of recruiting a Gaelic Development Officer to support the delivery of the Gaelic Language Plan.</p>	<p>Two measures are in place:</p> <ul style="list-style-type: none"> • The number of pupils on the rolls of Primary and Secondary GME • The number of staff trained to deliver Gaelic Learner Education as part of the strategy on 'One plus Two' Languages <p>In addition, an annual monitoring report on the progress of the Plan will be reported to Education, Children and Families Committee.</p>

Commitment	Previous Status	New Status	Rationale for the new status	Relevant metric, targets and completion dates
<p>37 - Continue to integrate Health and Social Care Services. Review the Integration Joint Board's approach to support at home by 2018.</p>	On track	Partially achieved	<p>This commitment has two elements:</p> <ul style="list-style-type: none"> Continue to integrate Health and Social Care Services Review the approach to support at home by 2018 <p>Integration is a long-term programme which is being led by the IJBs Chief Officer who reports on integration to the IJB Board.</p> <p>For support at home, the Sustainable Community Support programme has seen an increase in the volume of care delivered and a reduction in the waiting list for packages of care.</p> <p>Since the report was presented to the June Council, the waiting has continued to reduce, from 480 at the end of March to 365 at the end of June. The number of hours of care delivered per week has increased from 89,900 at the end of March 2017 to 97,141 at the end of March 2019 to 102,541 at end of June 2019. This is due to the Sustainable Community Support Programme and the dedicated focus of the Partnership.</p>	<p>Measures are in place. The Edinburgh Integration Joint Board monitors the progress of integration via a number of measures which are framed nationally. These include the Core Suite of Integration Indicators (23 indicators) which track performance against the nine National Health and Wellbeing Outcomes and are reported in the IJB's annual performance report</p> <p>The Ministerial Strategic Group for Health and Community Care has also agreed a number of indicators against which the performance of Health and Social Care Partnership is measured against locally set objectives. These, along with a number of local measures which include detail on the volume of care supporting people to live at home as well as numbers awaiting care, are regularly reported to the Partnership's Executive Management team and IJB. A further report is to be considered at the IJB meeting on 20 August.</p>

Commitment	Previous Status	New Status	Rationale for the new status	Relevant metric, targets and completion dates
38 - Take steps to increase the length and flexibility of care visits and increase the availability of care to help people live in their own homes.	On track	Partially achieved	The Sustainable Community Support Programme has seen an increase in the volume of hours of care delivered and a reduction in the waiting list for those waiting for support at home. The increase in the volume of hours offers more flexibility over which appointments are available to clients.	A number of local measures which include detail on the volume of care supporting people to live at home as well as numbers awaiting care, are regularly reported to the Partnership's Executive Management team and IJB . A further report is to be considered at the IJB meeting on 20 August.
39 - Put exercise at the heart of our health strategy by increasing access to sport and leisure facilities.	On track	Partially achieved	Ongoing work is being delivered within schools regarding health, wellbeing and physical activity. The consultation for Physical Activity and Sport has also concluded. Also highlighted is the existing partnership work with Edinburgh Leisure and the proposed partnership work with other bodies.	Two measures are in place: <ul style="list-style-type: none"> • Increase the attendance at sport and leisure facilities (Edinburgh Leisure). Target has been exceeded. • Increase the number of young people participating in sport, physical activity and outdoor learning (including Active Schools Programme).
40 - Work with the Integration Joint Board (NHS & Council Social Care) and other agencies to prioritise early intervention and prevention in mental health services.	On track	Partially achieved	The Mental Health and Wellbeing Strategy, 'Thrive Edinburgh' details the strategic aims to be delivered in mental health services. The Public Social Partnership is developing potential measures and baselines around these aims. This work is ongoing and will report to the IJB.	The contracts awarded as part of the Public Social Partnership are facilitating a test of concept and change which are developing innovative approaches to support. Work to establish ongoing measures of performance in these tests of concept and change is ongoing.
41 - Review the application process and increase the budget for housing adaptations with a	On track	Partially achieved	The IJB Strategic Plan will be considered in August 2019. It includes a workstream to set up a project team to review the	Measures will be identified for the project to review the adaptations process and customer journey.

Commitment	Previous Status	New Status	Rationale for the new status	Relevant metric, targets and completion dates
view to supporting more disabled tenants and owners to remain in their own homes. Help older and disabled homeowners to move to more suitable housing should they wish to do so.			<p>process and customer journey for tenants and home owners accessing property adaptations.</p> <p>A report on later living housing was considered at the Housing and Economy Committee in June 2019, setting out the barriers and opportunities for people who need, or wish to move to housing that meets their needs in later life.</p>	
42 - Build a new sports centre at Meadowbank by 2021.	On track	Partially achieved	The planning application has been approved and Graham Construction Ltd has been appointed as the main contractor. Ground and foundation works have commenced.	Key actions/milestones within the project's schedule of works will be used to track progress.
43 - Continue to upgrade our existing parks and plant an additional 1,000 trees in communities. Protect major recreational areas such as the Meadows, Leith Links and Princes Street Gardens.	On track	Fully achieved	<p>This commitment has three elements:</p> <ul style="list-style-type: none"> • Upgrading and protecting existing parks • Plant an additional 1,000 trees in communities • Protecting parks and recreational areas <p>The park maintenance programme sets out the improvement work required to maintain and improve our parks. The number of parks achieving Green flag status continues to increase. The Council has retained its 32 Green Flags for 2019 and the city now has 34 in total.</p> <p>13,848 trees have been planted since 2017, including 2,048 during 2018/19 and surpassing the commitment to plant an additional 1,000 trees. As part of the redevelopment of East Princes Street gardens, 22 new trees have been planted and a further 30 were donated for the Council's other botanical areas.</p> <p>The number of large events held in parks has been kept below the maximum levels for the last 2 years.</p>	<p>The number of parks achieving Green Flag status and the Parks Assessment Standard both monitor the quality of the Council owned parks against set targets.</p> <p>The number of new trees planted is also monitored and this year has surpassed the target with a new of 1,000 trees. Future reporting will include details on the additional funding for tree survey and maintenance programmes.</p> <p>The number of large events held in parks is monitored with the aim of protecting them through proper planning and keeping a balanced use.</p>

Commitment	Previous Status	New Status	Rationale for the new status	Relevant metric, targets and completion dates
44 - Increase allotment provision and support and expand the network and the number of community gardens and food growing initiatives.	On track	Fully achieved	<p>This commitment has two elements:</p> <ul style="list-style-type: none"> • Increase allotment provision • support and expand the network and the number of community gardens and food growing initiatives <p>In the last 2 years the number of allotment plots has increased from 1,815 to 1,833. New sites are also being sought. Newcraighall and the Leith Links extension aim to be operational by 2020. A recent review of the waiting list saw it reduce by 50%. Work is also ongoing to expand the number of community gardens within the city.</p>	This commitment tracks the number of allotment sites in the city and the number of people on the waiting list for these sites. Future reporting will include updates on the development of new sites.
45 - Establish a Child Poverty Action Unit to address the inequalities faced by children in poverty in our city. Its remit will look at food security and nutrition, tackle food poverty and holiday hunger and enhance nutrition in schools. Ensure that a Poverty Assessment section features in all Council reports.	On track	Partially achieved	<p>This commitment has two elements:</p> <ul style="list-style-type: none"> • Establish a Child Poverty Action Unit • Have a Poverty Assessment section in Council reports <p>A Child Poverty Action Unit has been established and the achievements also set out a number of child poverty related projects and initiatives that are underway across the city.</p> <p>A Stakeholder/Community Impact section has been added to all Council and Committee reports. A key requirement for this section is the Integrated Impact Assessment which facilitates compliance with the Equality Act 2010 amongst others. Part of this assessment includes identifying any impacts relating to poverty and the steps taken to mitigate any adverse impacts. Guidance is provided on the Intranet to Council officers on filling in this assessment.</p>	Progress will be measured through key actions set by the Unit.
46 - Continue to support the city's major festivals which generate jobs and boost local businesses and increase the	On track	Partially achieved	<p>This commitment has two elements:</p> <ul style="list-style-type: none"> • Support the cities festivals • Support the creation of further work spaces 	The allocation of funding is fully monitored as part of the core programme. The creation of new workspaces for artists and

Commitment	Previous Status	New Status	Rationale for the new status	Relevant metric, targets and completion dates
funding for local festivals and events. Support the creation of further work spaces for artists and craftspeople.			<p>The core programme, including the funding allocation for Festival and Events for 2019/20 is in place. This includes a £100,000 allocation to a Local Festival and Event Programme Budget.</p> <p>Support for new work spaces for artists and crafts people has been provided for developments at Castle Mills and Collective at Calton Hill.</p>	craftspeople is included in the key achievements.
47 - Become a leading Council in Scotland for community engagement - 1% of the Council's discretionary budget will be allocated through participatory budgeting.	Work required	Has not been partially or fully achieved	<p>We have delivered a wide range of participatory budgeting initiatives in recent years focused primarily on a grants-based approach. This has provided the building blocks for the proposed programme.</p> <p>However, the original 1% target of Council discretionary spend has been augmented by a new national political agreement between the Scottish Government and COSLA. This agreement to mainstream participatory budgeting has resulted in a tenfold increase in the financial target to £7.2m. The 2018/19 budget allocated through participatory budgeting equates 0.04% of the revised target. Recognising this challenge, work is progressing at a national level to support local authorities to achieve this demanding step change.</p> <p>At a city level, work is progressing to explore budgetary opportunities across the Council comprising a combination of a grants, commissioning and mainstream service approaches with this to inform the participatory budgeting framework under development.</p>	A measure to track the amount of the Council budget spent through participatory budgeting is to be included in future updates.

Commitment	Previous Status	New Status	Rationale for the new status	Relevant metric, targets and completion dates
48 - Continue to make a case to the Scottish Government for the introduction of a Transient Visitor Levy and explore the possibility of introducing more flexibility in the application of business rates. Explore the possibility of introducing a workplace parking levy.	On track	Fully achieved	<p>This commitment has two elements:</p> <ul style="list-style-type: none"> • Make the case for a Transient Visitor Levy • Explore the introduction of a workplace parking levy <p>As part of the 2019/20 budget and influenced by the work that had been progressed by the Council, the Scottish Government agreed to legislate powers that would enable local authorities to introduce a TVL or tourist tax. The Council will implement the TVL in Edinburgh once the detail of the legislation is known and the powers are in place.</p> <p>The Council has continued to support COSLA in seeking a permissive legal power within the Bill for Scottish Councils to implement a WPL, if that meets local needs. The new Transport Bill is currently making its way through parliament.</p>	This commitment does not require measures as it refers to specific legislative decisions out with the Councils control.
49 - Limit Council Tax increases to 3% a year to 2021.	On track	Fully achieved	This is reviewed annually as part of the annual budget process.	The measure to limit council tax increases to 3% is reviewed annually and is included in updates.
50 - Continue a policy of no compulsory redundancies and keep a presumption in favour of in-house service provision.	On track	Fully achieved	<p>This commitment has two elements:</p> <ul style="list-style-type: none"> • Continue the policy of no compulsory redundancies • Favour in-house provision of services <p>The Council's commitment of no compulsory redundancy remains in place and is fully adhered to by all service areas.</p> <p>The policy in respect of a presumption of in-house service provision continues to be carefully monitored through the politically led budget setting process.</p>	<p>The Workforce Dashboard reports to Finance and Resources Committee include details on staff leaving the council and by what means. Future reporting of this commitment will monitor the number of staff leaving the council through compulsory redundancy.</p> <p>Keeping services in-house is monitored through the decisions which are taken on individual business cases for changes to service provision.</p>

Commitment	Previous Status	New Status	Rationale for the new status	Relevant metric, targets and completion dates
<p>51 - Improve community safety by protecting local policing and empowering communities to tackle long term safety issues and hate crime in all its forms including supporting restorative justice initiatives and other projects.</p>	On track	Partially achieved	<p>This commitment has three elements:</p> <ul style="list-style-type: none"> • Improve Community Safety by protecting local policing • Empowering communities to tackle long term safety issues • Supporting restorative justice initiatives <p>Following the agreement at Council in February 2019 to reduce the Policing budget from £2.60M to £2.08M in 2019/20, it will not be possible to fully achieve this commitment. We continue to work closely with Police Scotland to ensure that the remaining resource is effective in improving community safety. Key strategic objectives are in the process of being implemented which will allow us to empower communities and support restorative justice initiatives.</p> <p>The performance figures remain relatively stable albeit slightly below target in the percentage of Criminal Justice Orders successfully completed.</p> <p>The percentage of people who feel safe after dark continues to be high and the number of antisocial behaviour complaints per 10,000 population has fallen for the second year in a row.</p>	<p>Measures for Council Performance for improving community safety are included in the monitoring of this commitment. Future updates will also include the performance and activity of the City of Edinburgh Council funded Community Police Officers which is reported regularly to Culture and Communities Committee.</p>
<p>52 - Devolve local decisions to four Locality Committees. Establish the membership of each Committee and how devolved decision making will work to encourage the maximum participation for local groups. Explore the effectiveness of community councils and how they can be enhanced to represent their local communities.</p>	On track	Partially achieved	<p>There are two elements to this commitment:</p> <ul style="list-style-type: none"> • Devolve decisions to newly established Locality Committees • Explore the effectiveness of Community Councils <p>Following a review of their first year, the Council decided to dissolve the locality committees. As an alternative to locality committees, Council agreed to explore increased partnership working at a more localised level through using Neighbourhood Networks which will have greater representation from community groups including community councils. Four new Locality Community Planning Partnerships have also been set up to lead on delivering the locality improvement plans which</p>	<p>No measures are required for this commitment. Future updates will be provided on the creation of the new Neighbourhood Networks and their effect on encouraging community participation.</p>

Commitment	Previous Status	New Status	Rationale for the new status	Relevant metric, targets and completion dates
			<p>aim to improve outcomes for those individuals experiencing the greatest inequality.</p> <p>The scheme for Community Councils has been reviewed in 2019 and amendments have been made to improve arrangements. Further work will be undertaken to explore how to improve support.</p>	

The City of Edinburgh Council

10.05am, Thursday, 27 June 2019

Coalition Commitments Progress Update – June 2019

Executive/routine
Wards
Council
Commitments

1. Recommendations

- 1.1 That Council notes the progress at June 2019 on delivering the 52 coalition commitments that the Council Administration have pledged to deliver by end 2022 (Appendix A).
- 1.2 That Council notes the steps that will be taken in 2019/20 to progress delivery of the commitments (Appendix A).

Andrew Kerr

Chief Executive

Contact: Laurence Rockey, Head of Strategy and Communications

E-mail: laurence.rockey@edinburgh.gov.uk | Tel: 0131 469 3493

Coalition Commitments Progress Update – June 2019

2. Executive Summary

- 2.1 This is the second annual update on the 52 coalition commitments and provides an update to Council on the progress of each of the commitments.
- 2.2 This report builds on the six-monthly updates that were presented to the Executive Committees in December 2018 and January 2019.

3. Background

- 3.1 The Council Business Plan ([A Programme for the Capital: The City of Edinburgh Council Business Plan 2017-22](#)) was approved in August 2017. The plan sets out the administration's priorities and what will be achieved over the five-year period.

4. Main report

- 4.1 This is the second annual update on progress of the coalition commitments and a full update for each commitment is contained within Appendix A.
- 4.2 Appendix A details:
- background information
 - key achievements and delivery progress to June 2019
 - planned next steps and, where relevant, key issues for 2019/20
 - performance measures for 2018/19 and the preceding year where applicable
 - the current status of each commitment.
- 4.3 The status of the commitments can be summarised as follows:

Status	Meaning	Number of Commitments
On track	commitment on track with the relevant actions and measures in place to monitor delivery	35
Making progress	ongoing, but commitment delivery slower than anticipated	13
Work required	actions and measures identified, however timescales may not be achieved	4

5. Next Steps

- 5.1 Where applicable, planned work that will be undertaken in 2019/20 is outlined in Appendix A.

6. Financial impact

- 6.1 The financial impact is set out within the individual commitments and the Council Business Plan.

7. Stakeholder/Community Impact

- 7.1 The commitments actions and measures continue to support transparency of Council performance and delivery.

8. Background reading/external references

- 8.1 [Programme for the Capital - The City of Edinburgh Council Business Plan 2017-22](#), The City of Edinburgh Council, 24 August 2017
- 8.2 [Implementing the Programme for the Capital - Coalition Commitments Progress to June 2018](#), The City of Edinburgh Council, 28 June 2018
- 8.3 [Implementing the Programme for the Capital: Coalition Commitments six monthly progress](#), Finance and Resources Committee, 4 December 2018
- 8.4 [Implementing the Programme for the Capital: Coalition Commitments six monthly progress](#), Corporate Policy and Strategy Committee, 4 December 2018
- 8.5 [Implementing the Programme for the Capital: Coalition Commitments six monthly progress](#), Transport and Environment Committee, 6 December 2018
- 8.6 [Implementing the Programme for the Capital: Coalition Commitments six monthly progress](#), Education, Children and Families Committee, 11 December 2018
- 8.7 [Implementing the Programme for the Capital: Coalition Commitments six monthly progress](#), Planning Committee, 12 December 2018
- 8.8 [Implementing the Programme for the Capital: Coalition Commitments six monthly progress](#), Housing and Economy Committee, 24 January 2019
- 8.9 [Implementing the Programme for the Capital: Coalition Commitments six monthly progress](#), Culture and Communities Committee, 29 January 2019

Appendices

Appendix A: Coalition Commitments Progress Update June 2019

Coalition Commitments

Progress Update

June 2019

Two years after the formation of the Coalition, the Council has made sustained progress towards achieving our 52 key commitments to the Capital. To deliver these in full, we need to keep a clear focus on ensuring that we continue to provide services to a high standard and quality, while still responding to the wider environment in which we operate.

The next three years will call upon the public sector to navigate many challenges, including continuing major public service reforms, managing change in the economy, navigating a way forward during the UK's complex route out of the EU, as well as maintaining and improving the provision of our much-needed services.

This report shows the progress we have made so far in delivering our commitments to the people of Edinburgh and identifying what still needs to be done over the next three years.



Adam McVey
Council Leader
Scottish National Party



Cammy Day
Depute Council Leader
Scottish Labour Party

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Commitment 1	7
Deliver a programme to build least 10,000 social and affordable homes over the next 5 years, with a plan to build 20,000 by 2027.	
Commitment 2	8
Create the conditions for businesses to thrive. Invest in supporting businesses, social enterprise, training in hi tech, creative and other key sectors including co-operatives. Help link business with young people to ensure the workforce of the future is guaranteed work, training or education on leaving school.	
Commitment 3	9
Work with the business community to grow the number of Living Wage employers year on year.	
Commitment 4	10
Direct development to growth corridors as the best way to accommodate the extra housing needed for Edinburgh's growth and allowing the city to manage and protect green belt.	
Commitment 5	10
Sign Edinburgh to the Pay Fair Tax Initiative.	
Commitment 6	11
Deliver the City Region Deal, making sure the benefits of investment are felt throughout the city and create space for new businesses to start and grow.	
Commitment 7	12
Improve access to employment and training opportunities for people with disabilities.	
Commitment 8	13
Explore the introduction of fair rent zones.	
Commitment 9	14
Create a Homeless Task Force to investigate the growing homelessness problem in the city. The team will review the use of b&b premises and explore alternatives that better meet the needs of individuals and families with an aim to end the use of bed and breakfast facilities. Appoint a Homelessness Champion who will chair the Task Force.	
Commitment 10	16
Prioritise the use of brownfield sites and work with public sector and private landowners to develop land for affordable housing.	

Commitment 11	17
Ensure that Council policies on planning, licensing and sale of Council land give substantial weight to the needs of residents while still encouraging business and tourism.	
Commitment 12	18
Review the Council's policy on promoting mixed communities. The review should be completed by summer of 2018 and should include homes of multiple occupancy, short term temporary lets and student housing.	
Commitment 13	19
Improve planning enforcement to ensure that all developers, large or small, conform to Edinburgh's policies and developer's commitments.	
Commitment 14	20
Work with the Scottish Government to review planning policy and overhaul the planning appeal system to make it shorter, more independent and give communities the right to appeal.	
Commitment 15	21
Protect Edinburgh World Heritage Status and make sure developments maintain the vibrancy of our city in terms of placemaking, design and diversity of use.	
Commitment 16	22
Invest £100m in roads and pavements over the next 5 years. This will include road and pavement maintenance, installing more pedestrian crossings, increasing the number of dropped kerbs and dedicate safer foot and cycle paths as well as introducing more pedestrian zones.	
Commitment 17	23
Guarantee 10% of the transport budget on improving cycling in the city.	
Commitment 18	24
Improve Edinburgh's air quality and reduce carbon emissions. Explore the implementation of low emission zones.	
Commitment 19	25
Keep the city moving by reducing congestion, improving public transport to rural west Edinburgh and managing road works to avoid unnecessary disruption to the public.	
Commitment 20	26
Explore the introduction of a lane rental for utility companies to reduce traffic pressures.	

Commitment 21	26
Retain Lothian Buses and Edinburgh Tram in public ownership.	
Commitment 22	27
Deliver the tram extension to Newhaven by 2022 after reviewing the business case and delivery plan to ensure they are robust.	
Commitment 23	28
Implement improvement plans for Waste and Cleansing Services to improve street cleanliness in every ward. Reintroduce a free bulky item collection service to tackle fly tipping.	
Commitment 24	29
Reduce the incidence of dog fouling on Edinburgh's streets and public parks.	
Commitment 25	30
Increase recycling to 60% from 46% during the lifetime of the administration.	
Commitment 26	31
Improve parking for residents by expanding provision of park and rides for commuters.	
Commitment 27	31
Tackle pavement parking and reduce street clutter to improve accessibility.	
Commitment 28	32
Create a first-class education estate – building 2 new secondary schools and 10 new primaries by 2021. Ensure safe standards are met by rigorous inspections of new and existing school buildings.	
Commitment 29	33
Improve and protect access to additional languages and music tuition and encourage more children and young people to gain vital skills in construction, engineering, digital technology, maths and science.	
Commitment 30	35
Increase the number of classroom assistants and support staff for children with additional needs to improve attainment and wellbeing.	
Commitment 31	36
Expand training opportunities for adults and young people linking with colleges and expanding vocational education.	

Commitment 32	37
Double free early learning and child care provision, providing 1140 hours a year for all 3 and 4 year olds and vulnerable 2 year olds by 2020.	
Commitment 33	38
Make early years' provision more flexible to fit families' needs and provide additional resources to families in difficulty so that no children are educationally disadvantaged when they start formal schooling.	
Commitment 34	39
Prioritise services for vulnerable children and families and looked after children, and support organisations working to end domestic abuse.	
Commitment 35	41
Improve access to library services and community centres making them more digital, and delivering them in partnership with local communities.	
Commitment 36	42
Support the continued development of Gaelic Medium Education.	
Commitment 37	43
Continue to integrate Health and Social Care Services. Review the Integration Joint Board's approach to support at home by 2018.	
Commitment 38	44
Take steps to increase the length and flexibility of care visits and increase the availability of care to help people live in their own homes	
Commitment 39	45
Put exercise at the heart of our health strategy by increasing access to sport and leisure facilities.	
Commitment 40	46
Work with the Integration Joint Board (NHS & Council Social Care) and other agencies to prioritise early intervention and prevention in mental health services.	
Commitment 41	47
Review the application process and increase the budget for housing adaptations with a view to supporting more disabled tenants and owners to remain in their own homes. Help older and disabled homeowners to move to more suitable housing should they wish to do so.	
Commitment 42	48
Build a new sports centre at Meadowbank by 2021.	

Commitment 43	49
Continue to upgrade our existing parks and plant an additional 1,000 trees in communities. Protect major recreational areas such as the Meadows, Leith Links and Princes Street Gardens.	
Commitment 44	50
Increase allotment provision and support and expand the network and the number of community gardens and food growing initiatives.	
Commitment 45	51
Establish a Child Poverty Action Unit to address the inequalities faced by children in poverty in our city. Its remit will look at food security and nutrition, tackle food poverty and holiday hunger and enhance nutrition in schools. Ensure that a Poverty Assessment section features in all Council reports.	
Commitment 46	52
Continue to support the city's major festivals which generate jobs and boost local businesses and increase the funding for local festivals and events. Support the creation of further work spaces for artists and craftspeople.	
Commitment 47	53
Become a leading Council in Scotland for community engagement - 1% of the Council's discretionary budget will be allocated through participatory budgeting.	
Commitment 48	54
Continue to make a case to the Scottish Government for the introduction of a Transient Visitor Levy and explore the possibility of introducing more flexibility in the application of business rates. Explore the possibility of introducing a workplace parking levy.	
Commitment 49	55
Limit Council Tax increases to 3% a year to 2021.	
Commitment 50	55
Continue a policy of no compulsory redundancies and keep a presumption in favour of in-house service provision.	
Commitment 51	56
Improve community safety by protecting local policing and empowering communities to tackle long term safety issues and hate crime in all its forms including supporting restorative justice initiatives and other projects.	
Commitment 52	57
Devolve local decisions to four Locality Committees. Establish the membership of each Committee and how devolved decision making will work to encourage the maximum participation for local groups. Explore the effectiveness of community councils and how they can be enhanced to represent their local communities.	

Commitment 1

Deliver a programme to build least 10,000 social and affordable homes over the next 5 years, with a plan to build 20,000 by 2027.

On
Track

Background

Working with Housing Associations we are committed to delivering the challenging target of 20,000 social and affordable homes by 2027.

In November 2018, Housing and Economy Committee approved the largest [Strategic Housing Investment Plan \(SHIP\)](#) ever produced.

The SHIP 2019-2024 identified a programme of 7,075 affordable homes and the potential for construction of a further 10,569 homes.

Key Achievements

With over 2,300 affordable homes currently under construction on 38 sites in the city, work to achieve the commitment is underway. Year two of this commitment (2018/19) saw 1,626 homes approved for social rent, mid-market rent and low-cost home ownership. This takes it to over 3,100 since the commitment was made.

At the end of November 2018, due to the strength of the programme, we secured an additional £12 million in grant funding from the Scottish Government for spend in 2018/19. At the same time, we invested a record total of £53.1 million of grant subsidy. This was a 29% increase on the original funding allocation. This funding was spent in full by the end of March 2019. The 2019/20 funding allocation was also increased by £3.1 million in April 2019 to a budget of £45.2 million.

“Edinburgh Living” a new Council and Scottish Futures Trust (SFT) partnership was established in August 2018 to deliver homes for mid-market and affordable market rent. This partnership will increase supply and improve quality of housing across Scotland. The first mid-market homes developed by us transfer into Edinburgh Living in January 2019.

In March 2019, the first homes were approved through Places for People’s Mid Market Rent

Invitation Fund projects. The Fund will utilise Scottish Government loans to attract further equity investment including pension funds. To date 221 homes have been secured, with a programme of around 500 homes identified for Edinburgh.

Next Steps

A Regional Housing Board, chaired by the Chief Executive, was established in March 2019 to provide strategic oversight of the regional housing programme, of which the affordable element forms a significant part. One of the objectives of the City Region Deal is to secure greater certainty regarding Scottish Government funding post 2021.

The SHIP 2020-2025 is currently under development and will be reported to Housing and Economy Committee in November 2019.

Key measures	2017/18	2018/19	Target
Approvals of new affordable homes for the year	1,475	1,626	1,600 for the year 18/19

Commitment 2

Create the conditions for businesses to thrive. Invest in supporting businesses, social enterprise, training in hi tech, creative and other key sectors including co-operatives. Help link business with young people to ensure the workforce of the future is guaranteed work, training or education on leaving school.

On
Track

Background

[The Economy Strategy](#), which sets out how we and our partners will deliver inclusive growth across the city was agreed at the Housing and Economy Committee on 7 June 2018. The aim of the strategy is to provide a framework for creating the conditions necessary for Edinburgh to be a city that takes a lead in ensuring our economy's success is sustainable and benefits all our citizens. We have developed the Good Growth Monitoring Framework to monitor progress towards the strategy vision.

Key Achievements

[The Economy Watch bulletins](#) are published on our website to provide regular updates on the city's economic performance.

The last year saw the final signing of the Edinburgh and South East Scotland City Region Deal and the

establishment of new bodies and collaborations needed to implement the deal.

Over the past 12 months we and our partners have delivered services to support good growth in the city. These include supporting over 1,000 businesses through the Edinburgh Business Gateway partnership and helping 2,967 employability and skills clients into work and learning. Investment has also been made in projects to improve the quality of key business facing functions such as regulatory services.

Good progress has also been made to bring strategic investment into the city, including approval of over 1,600 new affordable homes, and progress towards development of key strategic sites across the city. Together the developments form part of an extensive programme of investment underway

across the city with a value estimated at over £1.3bn.

Next Steps

Over the next 12 months we will continue to collaborate with partners in delivery of all the eight steps for good growth and all actions described in the Edinburgh Economy Strategy. There are a number of key priority actions for the city to progress during 2019/20 that will define the success and will be critical to continue the progress towards good growth in Edinburgh. These priorities will be taken forward within the context of new emerging challenges including managing the transition to a post Brexit landscape and its impacts on Edinburgh businesses. These actions are contained within the [Economy Strategy Update](#) to Housing and Economy Committee on 6 June 2019.

Key measures	2017	2018	Target
Positive destinations of school leavers	92.5%	94.3%	To exceed 93.8% national average
Median gross weekly earnings	£584	£586	To exceed £710 by 2020
Economically active residents as a % of all residents aged 16-64	76.6%	78.9%	To exceed 78% by 2022
% of workers in managerial, professional and technical/scientific occupations	56%	57%	To maintain 56% by 2022
Ratio of workers in high skilled occupations to workers in mid skilled occupations	2.5	2.4	To minimise to 2.10 by 2022
Gross Value Added per capita	£43,671 (2016)	£44,228 (2017)	To exceed £41,000 by 2021
% of children living in a low-income household	22% (2015)	23% (2017/18)	To minimise 18% by 2020
% of residents who feel confident about their job prospects	63% (2014-16)	65% (2016-18)	To exceed 70% for 2019-21 average
% of residents who say their financial position has improved in the past 12 months	20% (2014-16)	18% (2016-18)	To maintain 20% for 2019-21 average

Commitment 3

Work with the business community to grow the number of Living Wage employers year on year.

Background

Workers in Edinburgh receive one of the highest weekly earnings relative to other UK cities, yet it is estimated around one in seven residents are paid below the living wage.

An estimated 14% of Edinburgh residents work for wages below the hourly rate recommended by the UK Living Wage Foundation in 2018. This represented an estimated 38,000 residents working for an hourly wage below £8.76 in 2017/18.

Key Achievements

Our Living Wage Foundation accreditation covers all providers of services in or on our services including care at home within private residences.

Procurement processes ask a Fair Work Practice question in tenders over £50k and encourage payment of the Living Wage Foundation rate. Our

Commercial and Procurement service also encourage uptake through regular meetings with contractors.

The Scottish Government budget incorporated a step up in the Social Care Fund to provide additional support to meet the full year costs of the living wage across the care sector.

Next Steps

New data will enable better monitoring of progress towards growing the number of living wage employers. The Office of National Statistics (ONS) plan to publish new local authority level data on 'good jobs', defined as the proportion of jobs that pay the living wage and low paid jobs defined as two-thirds of the median wage. This data is planned for release later in 2019 and will be monitored in the quarterly [Edinburgh Economy Watch](#) bulletin, which

provides key statistics relating to the city's economic performance.

We are one of the largest employers in Edinburgh and will set a leading example on the living wage for the business community. Our workforce modernisation and change plans included proposals to embed the Living Wage fully into our pay structure. This forms part of our [Change Strategy outlined in February 2019](#).

To ensure our organisational structure works best, we also need to modernise reward and recognition arrangements that help to create a more flexible workforce that still meets the needs of citizens, services and the employees. Therefore, as part of the Change Strategy, plans will be made to undertake a strategic review and revision of our reward and recognition arrangements.

Key measures	2017/18	2018/19	Target
% of Council contracted suppliers (over £50k value) who responded 'Yes' to payment of the Living Wage Foundation rate	64.77%	63.98%	Aim to increase
Number of employers in the Edinburgh region accredited as Living Wage Foundation employers	Data not available	416	Aim to increase

Commitment 4

Direct development to growth corridors as the best way to accommodate the extra housing needed for Edinburgh's growth and allowing the city to manage and protect green belt.



Making Progress

Background

The project to develop a new local development plan - [City Plan 2030](#) - is now underway. The project includes looking at the potential for additional housing opportunities on brownfield regeneration corridors within the city and assessing greenfield land for potential release from green belt policy. This will be done in the context of the current Strategic Development Plan

(SDP) for South East Scotland (2013), following the rejection of the emerging SDP 2 by Scottish Ministers in May 2019.

Key Achievements

The City Plan 2030 project timetable was set out in [the Development Plan Scheme](#) published in September 2018. Early engagement has been carried out with stakeholder groups, including local communities, different business and cultural

sectors, and children and young people. This is informing the preparation of a statutory consultation stage which will set out the choices for the new plan.

Next Steps

An updated Development Plan Scheme with timetable will be published in August 2019 and will set out the timing and details of the formal consultation period.

Commitment 5

Sign Edinburgh to the Pay Fair Tax Initiative.



Work Required

Background

The Fair Tax Mark certification scheme was launched in 2014 and seeks to encourage and recognise organisations that pay the right amount of corporation tax at the right time. Alongside the 'Mark' there is also a Fair Tax Pledge, designed for individual citizens and sole traders, the aim of which is to encourage people and small organisations to demonstrate their commitment to 'playing by the rules'.

The Council is committed to establishing Edinburgh as a leading city for work practices and socially responsible business and to encouraging businesses and individuals to commit to paying fair tax.

Key Achievements

In June 2018 we launched a new [Edinburgh Economy Strategy](#) with the aim of enabling good growth for Edinburgh. The strategy sets out eight key steps the city needs to take over the next five years to meet this aim. Each step is underpinned by the principles of innovation, inclusion, and collaboration.

Progress made in 2018/19 included embedding fair work practices in our procurement procedures. This helps to promote and encourage suppliers of goods, works and services to adopt fair work practices, such as the evaluation of suppliers' fair work practices as part of the quality evaluation process leading to contract award.

Next Steps

Work is underway to engage with businesses through Business Gateway to promote the Fair Tax Mark and Pledge (depending on the nature of the business). Within the Council's procurement arrangements and other activities, officers are also looking at how these initiatives can be promoted.

Commitment 6

Deliver the City Region Deal, making sure the benefits of investment are felt throughout the city and create space for new businesses to start and grow.

On
Track

Background

The Edinburgh and South-East Scotland City Region Deal covers the City of Edinburgh, East Lothian, Fife, Midlothian, Scottish Borders and West Lothian local authorities. The Deal supports the increase of economic and inclusive growth in the City Region.

The Deal sets out a vision that builds on the city region's unique strengths to deliver a number of transformational programmes and projects across innovation, skills, transport, culture and housing themes. Together, these will deliver a step-change in inclusive growth to benefit the city region, Scotland and the United Kingdom.

Key Achievements

We agreed the [Deal documentation](#) in June 2018. The Deal Document was signed by the Prime Minister, First Minister and the City Region Leaders at the Bayes Centre on 7 August 2018. The Financial Agreement was signed in October 2018, and the Financial Grant offer letter was agreed in March 2019.

The Deal Document confirmed that the UK Government and Scottish Government will be investing £600 million into the city region over the

next 15 years. Alongside partners, comprising: the six member authorities; the city region's universities and colleges; and the private and third sectors, £1.3 billion of investment will be delivered.

Since signing the deal, partners have been focusing on:

- implementing the structure with the Joint Committee, Regional Enterprise Council and thematic Boards formed and meeting regularly,
- delivering Programmes and Projects with eight business cases and three projects approved at the first three Joint Committee meetings, and funding commenced,
- monitoring, evaluating and reporting with structure set up for all regional partners to report on progress of projects to the Programme Management Office and then on to Scottish Government. This will feed into the first Annual report, due to be published in September 2019.

Next Steps

An annual report will be published in summer 2019 and will be reported to the Joint Committee in September 2019. This will form the basis of the first

Annual Conversation with UK and Scottish Governments, also in September 2019.

The four remaining projects (out of seven) in the Integrated Regional Employability and Skills programme will be submitted to the Joint Committee for approval in summer 2019. Project business cases still to be submitted to the Joint Committee include:

- Usher Institute (expected Sep 2019)
- Easter Bush (expected Dec 2019)
- Food and Drink Innovation Hub (expected Mar 2020)
- West Edinburgh Transport (TBC)
- Sheriffhall roundabout grade separation (TBC)

The Housing Programme is also being delivered through the Housing Board, which includes representation from Scottish Government and relevant agencies. Progress will be reported through the Joint Committee.

A paper recommending an approach to regional partnerships, beyond City Region Deal projects, will be submitted to the Joint Committee in 2019.

Commitment 7

Improve access to employment and training opportunities for people with disabilities.

Background

We fund services such as All in Edinburgh and Project SEARCH to support Edinburgh's citizens with a disability to progress towards secure, and sustained work or learning.

We also work with a range of internal and external partners through the Edinburgh and South-East Scotland City Region Deal, Joined up for Jobs network, Edinburgh Guarantee (Developing the Young Workforce) Partnership, and Locality Partnerships to promote inclusive growth.

Key Achievements

As part of our contribution to inclusive growth we have put in place services to support the city's most vulnerable citizens, which includes specialist employability support for citizens with a disability.

In 2018 the Scottish Government put in place a new Fair Start Scotland employment support programme that includes support for people with a disability or enduring health condition.

Since 2014, Edinburgh Project SEARCH has supported 166 young people with a recognised disability aged between 16-29 years old to gain over 800 hours of hands on work experience. 75 young people have successfully completed the programme and 23 are currently taking part. Of those young people who have graduated from the programme, 83% have moved into meaningful sustainable employment, and 8% have moved into an alternative positive destination.

In 2017/18, there were 582 individuals who indicated a disability and accessed council funded employability services. This represented 15.3% of all the people supported. Although there was a decrease in 2018/19, 524 individuals represented 16% of all the people supported.

Next Steps

There are a number of employment programmes which have been allocated funding up to 2020/21. This includes the All in Edinburgh programme which supports employment for people who have a disability or long term health condition in Edinburgh.

Key measures	2017/18	2018/19	Target
Number of people with disabilities who have accessed council funded employability services	582	524	Increasing trend
% of all support provided to people with disabilities	15.3%	16%	Increasing trend

Commitment 8

Explore the introduction of fair rent zones.

Background

On 1 December 2017, Section 35 of the Housing (Tenancies) Scotland Act 2016 took effect. The Act makes provision for local authorities to apply to Scottish Ministers for approval to designate an area as a Rent Pressure Zone (RPZ), sometimes known as a fair rent zone.

Research into Edinburgh's private rented sector, and proposed interventions that can assist with tackling the issue of rents rising excessively, was completed in summer 2018 and was used to inform an update [to Housing and Economy Committee in November 2018](#). The research indicated that RPZs are not a long-term solution to rapidly rising private rents and highlights the importance of responding to pressurised housing markets through increasing the supply of affordable housing, homes across all tenures and better regulation of the short term lets sector.

Edinburgh's average monthly rent is currently over £1,100, compared to a Scottish average of £793. The next highest Scottish city is Glasgow with an

average of £772. Over the last year, Edinburgh has experienced average annual rental growth of 5.0%, compared to Scottish average annual rental growth of 1.7%.

Key Achievements

A multi-disciplinary officer working group has been established in partnership with the Association of Local Authority Chief Housing Officers (ALACHO) to coordinate those local authorities and stakeholders interested in exploring RPZs in more detail.

A communications strategy was developed to raise awareness of private rented sector tenants' rights.

A new web page was created and promoted on social media. This included information on a tenants right to challenge a rent rise by requesting an appeal by a Rent Officer.

In May 2019, Corporate Policy and Strategy Committee received an update on [Short Term Letting](#) in Edinburgh. The report sets out the impact on the city and the various actions taken by us through the powers currently available and the work

carried out with the Scottish Government in response to our concerns.

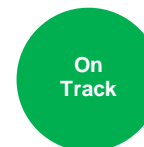
In December 2018, Citylets launched a new private rented sector to capture rents as they are set and any subsequent rent rise. To date, around half of the letting agents in the city have signed up. Initial engagement has indicated that it will be a minimum of three years to get the volume of data required to obtain a full picture of market to enable local level analysis.

Next Steps

A further meeting with ALACHO is planned in the summer to examine the data gathering methodology for establishing an RPZ.

An officer working group has been established to develop a comprehensive strategic approach to tackling key issues facing the private rented sector. A report on the Private Rent Sector Approach, including an update on RPZ's, will be provided to Housing and Economy Committee in August 2019.

Commitment 9



Create a Homeless Task Force to investigate the growing homelessness problem in the city. The team will review the use of b&b premises and explore alternatives that better meet the needs of individuals and families with an aim to end the use of bed and breakfast facilities. Appoint a Homelessness Champion who will chair the Task Force.

Background

[The creation of the Homelessness Task Force](#) was agreed through the Housing and Economy Committee on 2 November 2017. Its remit was to:

- build on existing prevention work which further reduces homelessness assessments,
- reduce the number of people rough sleeping, accessing temporary accommodation and living in insecure accommodation,
- increase the supply of quality council led temporary accommodation provision, reducing the reliance on bed and breakfast,
- ensure that appropriate support is available for all homeless people who require it.

Key Achievements

[The actions, outcomes and recommendations of the Homelessness Task Force](#) were presented to the Housing and Economy Committee on 7 June 2018.

Progress has been made on a number of the recommendations, with further improvements planned for 2019.

Along with our partners, we have increased the number of furnished flats available for use as temporary accommodation. In addition, extra funding was made available for the Private Sector Leasing Scheme to reduce the risk of losing properties from the scheme. This has contributed to a reduction in the number of families in unsuitable temporary accommodation.

We also invested in delivering shared housing as an alternative to b&b accommodation. This new model of temporary accommodation offers additional facilities such as laundry, food storage and access to kitchens in a shared living environment.

The average length of stay in b&b has increased as a direct result of a lack of move on and settled options.

Following on from previous years, there is a continued reduction in households assessed as homeless in 2018/19.

In partnership with the third sector and the Scottish Government we have developed rapid access accommodation for rough sleepers. This provides

supported accommodation accessed by street-based outreach workers and further supports the reduction of rough sleeping in the city.

Next Steps

Scottish Government and Social Bite have provided funding to deliver Housing First packages in Edinburgh until June 2021. These packages provide intensive housing support to allow people with multiple and complex needs to access permanent housing. Delivery of these packages began in January 2019 and will increase by around five packages per month.

Through the Change Strategy and budget setting process, additional staffing resources were agreed. These resources will carry out prevention work for those at risk of homelessness in the private sector. They will also assist in increasing access to mid-market rent and provide support around income maximisation. This work will ensure a greater range of housing options is available for homeless people.

Key measures (at end of March)		2016/17	2017/18	2018/19	Target
Number of accommodation units	Dispersed Flats	604	647	785	Increasing trend
	Supported Accommodation	198	198	198	
	Hostel	169	175	176	
	b&b	570	676	123	
	Shared Houses	0	0	552	

Key measures (at end of March)	2016/17	2017/18	2018/19	Target
Number of families accommodated in b&b	26	58	21	0
Number of 16/17 year olds or care leavers accommodated in b&b	10	13	11	Decreasing trend
Number of households in b&b	570	676	123	Decreasing trend
Average Length of stay in b&b	106	112.2	115.7	Decreasing trend
Number of households assessed as homeless	3,229	3,085	3,049	Decreasing trend

Commitment 10

Prioritise the use of brownfield sites and work with public sector and private landowners to develop land for affordable housing.

Background

The Planning Committee on 3 October 2018 agreed the actions required to continue to increase the supply of housing within the city, as set out in the [2018 Housing Land Audit and Completions Programme](#).

Key Achievements

The Draft 2019 Housing Land Audit and Completions programme recorded sufficient housing land to meet the current Strategic Development Plan housing land requirement. The

five year completions programme (previously referred to as the five year effective land supply) was also above the five year delivery target and is the highest ever recorded.

Next Steps

The project to prepare a replacement local development plan – called [City Plan 2030](#) – will set out options for the location of new developments in the period up to 2030 and beyond, including minimisation of additional greenfield developments.

Following the adoption of the [Local Development Plan](#), a large amount of newly allocated greenfield land became effective in pushing the proportion of land that is greenfield to its highest ever level. Most sites to come forward over the next few years are expected to be brownfield.

Key measures	2018/19	Target
% of capacity of units in effective land supply which are on brownfield land	55%	Increasing trend

Commitment 11

Ensure that Council policies on planning, licensing and sale of Council land give substantial weight to the needs of residents while still encouraging business and tourism.

Background

The Project to develop [City Plan 2030](#) is now underway and includes work on visitor accommodation, leisure use needs and other types of development. This is intended to help develop a planning policy framework to support a balanced mix of affordable housing, private ownership, private letting and other uses.

Key Achievements

The Edinburgh Tourism Action Group, of which we are a member, developed the [Edinburgh 2020](#)

[Tourism Strategy](#) to increase the value of tourism and enhance the city's image and reputation.

Next Steps

The project to prepare a replacement local development plan – called [City Plan 2030](#) – will set out options for changes to planning policy relating to a range of land uses, with the aim of supporting an appropriate balance.

The Edinburgh Tourism Strategy Implementation Group has been established and approved the 2020 Tourism Strategy Development Plan, including the

visitor accommodation and leisure use needs as key pieces of research.

The strategy development process is being overseen by the Edinburgh Tourism Strategy Implementation Group. Further to this, an Elected Member Working Group on Tourism and Communities is contributing to ensure the strategy is developed to include the views and concerns of residents.

Commitment 12

Review the Council's policy on promoting mixed communities. The review should be completed by summer of 2018 and should include homes of multiple occupancy, short term temporary lets and student housing.

Background

The Project to develop [City Plan 2030](#) is now underway and includes work on housing and visitor accommodation needs. This is intended to help develop a planning policy framework to support a balanced mix of affordable housing, private ownership, private letting and other uses.

Key Achievements

A Short Term Let Working Group chaired by the Convener of Housing and Economy Committee has considered options. These were reported to the [Corporate Policy and Strategy Committee in August 2018](#) and the recommendations have been discussed with Scottish Government officials. The Group has been meeting to explore issues and is currently awaiting feedback from the Scottish Government on options for action.

Research shows that currently there is no ability to control numbers or density of these within the licensing system. There is no evidence of a surplus of empty Houses in Multiple Occupation's (HMO) which would justify a conclusion of over provision.

At 31 December 2017, there were 86 purpose built student accommodation developments operating in the city. In total, they provide 18,988 bed spaces. Over the last year, there were seven developments completed accounting for 1,874 bed spaces. There are a further four developments under construction (485 beds) and 20 sites with consent (2,074 beds).

The Scottish Government has published a consultation paper on the regulation of short term lets which will be open until 19 July 2019. Through officer dialogue with government officials, it is understood that the Scottish Government is

considering the introduction of measures to regulate short term lets and is seeking evidence on the need for such measures.

Next Steps

We will work with the Member/Officer Working Group and will draw on a range of services in order to shape a response to the Scottish Governments consultation.

[The City Plan 2030](#) project includes several engagement and consultation stages, summarised in a Development Plan Scheme published in September 2018. An updated timetable will be published in a new Development Plan Scheme in August 2019.

Commitment 13

Improve planning enforcement to ensure that all developers, large or small, conform to Edinburgh's policies and developer's commitments.

Background

The Planning Committee approved the revised [Planning Enforcement Charter](#) in December 2017. The Charter sets out how we will deliver the statutory planning enforcement service in the city.

Key Achievements

From April 2018 to end of March 2019, there were 708 enforcement enquiries received and 67 enforcement notices served. Just over half of enforcement cases were closed within 3 months. Reducing the time taken for enforcement investigations has been identified as a priority in the Planning Improvement Plan.

Financial contributions towards infrastructure, necessary to mitigate the impact of development, are secured through planning agreements. In the period April 2018 to end of March 2019, over £15million was collected from developers for education, transport (including tram) and other infrastructure. This is nearly three times the amount collected in the previous year.

An internal audit of the developer contributions process has been completed and reported to the [Governance, Risk and Best Value Committee on 7 May 2019](#).

Performance in terms of handling non-householder applications was affected by a major IT upgrade and

resource issues. These are being addressed through the Planning Improvement Plan.

Next Steps

From 1 June 2019, the Planning Service is trialling a new approach to the distribution of applications. It aims to allow teams to focus on a narrower range of applications to improve the efficiency and effectiveness of the service. A dedicated enforcement team covering the whole of the city has been set up.

Actions identified in the internal audit with regard to developer contributions are being implemented by Planning, Finance and Legal Services.

Key measure	2017/18	2018/19	Target
Timescales for issuing decisions on non-householder applications	60%	57%	70%
Monitor contributions collected	£5,211,469	£15,346,626	N/A
Enforcement cases resolved within timescales	Data collected from 18/19	51.5%	70%

Commitment 14

Work with the Scottish Government to review planning policy and overhaul the planning appeal system to make it shorter, more independent and give communities the right to appeal.

On
Track

Background

The Scottish Government's Planning Bill is now at stage 2 in the parliamentary process. The Scottish Parliament's Local Government and Communities Committee is considering over 300 amendments to the Bill by MSPs. Progress is being tracked in relation to our interests and previously submitted evidence.

Various amendments to the Planning Bill were proposed by MSPs to introduce changes to rights of

appeal. These are being tracked through the parliamentary process and discussions have been held with various groups to explore the implications.

Key Achievements

The Planning Convener and planning officers have been working with the Scottish Government to discuss aspects of the proposals which would affect the planning system in Edinburgh.

As the Planning Bill and proposed amendments are progressed, officers have been liaising with Scottish

Government officials to provide an understanding of operational and resource implications which could arise from legislative change.

Next Steps

The Planning Bill is expected to complete Stage 3 and receive Royal Assent in the next few months.

We will respond to any Government consultation on secondary legislation and we will also collaborate with the Scottish Government in preparing the fourth National Planning Framework.

Commitment 15

Protect Edinburgh World Heritage Status and make sure developments maintain the vibrancy of our city in terms of placemaking, design and diversity of use.



On
Track

Background

The [Old and New Towns of Edinburgh World Heritage Site Management Plan 2017- 2022](#) was approved by the Planning Committee in December 2017. This Plan is a strategic document which sets the framework for the preservation and enhancement of the site's cultural heritage. It contains a vision for the site, the actions necessary to protect and manage it, and how it fits alongside other strategies.

Key Achievements

The Old and New Town Edinburgh World Heritage Site Steering Group is responsible for monitoring the condition of the site (State of Conservation) and for monitoring the implementation of the actions. The Steering

Group has agreed its priority short term actions. These actions support the Management Plan objectives of improving the understanding of the site, learning and engagement, and advocacy for sustainable visitor management in the city.

Following on from Scotland's Year of Young People, a joint project was delivered with Edinburgh College, Historic Environment Scotland, the Patrick Geddes Centre and over 100 students from three college campuses. They created an interactive exhibition inspired by the history of the site and featuring work from students studying computing, dance, music, costume design and professional cookery.

We have an ongoing commitment to ensure the Outstanding Universal Value of the World

Heritage Site is taken in to account in the planning process.

Next Steps

Work is underway with Visit Scotland and other UNESCO designated sites to produce a draft UNESCO National Trail in the Scotland Strategy.

A mid-term review of the Management Plan will commence in autumn 2019. The management of the site is dependent on its status being visible in other city-wide strategies that impact upon placemaking. These include transport, tourism, economic development and waste management. The Steering Group will evaluate these in the mid-term review.

Commitment 16

Invest £100m in roads and pavements over the next 5 years. This will include road and pavement maintenance, installing more pedestrian crossings, increasing the number of dropped kerbs and dedicate safer foot and cycle paths as well as introducing more pedestrian zones.

On
Track

Background

The first draft of [the Roads Asset Management Plan](#) was approved by Transport and Environment Committee on 9 March 2018. The RAMP has now been expanded to include additional transport assets (i.e. cycling infrastructure) and was re-named as the Transport Asset Management Plan (TAMP). [The TAMP](#) was approved by Transport and Environment Committee on 6 December 2018. The purpose of the TAMP is to establish future maintenance and management of the overall road

network and set out options considered to take forward the management of our road assets.

Key Achievements

Additional revenue investment in 2018/19 allowed the rollout of a targeted road repair programme, increasing the number of defect repairs being carried out.

Edinburgh's footway investment continues to be at some of the highest levels in Scotland. 30% of the total carriageway and footway renewal budget is apportioned to footways each financial year, with an aim of improving resident satisfaction.

Edinburgh's Road Condition Index (RCI) has been maintained at 36.4% for the last 2 years. The levels of investment made in the last year are expected to result in an improvement in the RCI score for 2019/20.

Next Steps

The TAMP sets out increased levels of investment in capital and revenue spend for carriageway and footway renewals and repairs, street lighting and traffic signals, road safety and active travel.

Key Measures	2017/18	2018/19	Target
Road Condition Index	36.4%	36.4%	Continual Improvement
Level of total road investment	£20.747m	£23.485m	£100m by 2022
Residents satisfaction with roads	51%	42%	Increasing trend
Residents satisfaction with pavements and footpaths	53%	48%	Increasing trend

Commitment 17

Guarantee 10% of the transport budget on improving cycling in the city.

Background

Our budget for 2019/20 has set aside 10% of the Transport budget (capital and revenue) for cycling. Performance on this is reported annually to the Transport and Environment Committee

Key Achievements

The full cycling capital programme for 2018/19 was contained within a report to the Committee on [9 August 2018](#). Key initiatives include the City Centre West East Link, Meadows to George Street, West Edinburgh Link and Roseburn to Union Canal projects.

The report on the planned Active Travel Investment Programme 2019-2024, including the work undertaken in 2017/18 and 2018/19 was presented at the [Transport and Environment Committee on 20 June 2019](#). The programme projects spend of over £61m up to 2024, which will surpass the commitment to spend 10% of the transport budget on cycling.

The [Sustrans](#) Bike Life report released every two years and last reported in 2017, indicates increased levels of cycling. The survey also shows that the majority of respondents support increasing

investment levels and amount of cycling infrastructure across the city.

Next Steps

Work on the development of a new Active Travel Plan covering the period 2020-2030 will start soon, with the aim of having this in place by the early summer of 2020. Consultation on the new plan will involve all relevant stakeholders and members of the public. The Council's Active Travel Forum have already provided feedback to shape the new plan.

Key measures	2015	2017	Target
Residents perception of cycling in the city – cycle routes are good	53%	54%	Increasing trend
Residents perception of cycling in the city – condition of cycle routes is good	53%	47%	Increasing trend

Commitment 18

Improve Edinburgh's air quality and reduce carbon emissions. Explore the implementation of low emission zones.

Background

Under the [Environment Act 1995](#) and the associated Local Air Quality Management (LAQM) framework, all local authorities are duty bound to review and assess air quality in their areas against national pollution objectives. Edinburgh has declared six Air Quality Management Areas (AQMAs) - five for the pollutant nitrogen dioxide (NO₂) (St. John's Road, Great Junction Street, Glasgow Road, Inverleith Row and Central) and one for fine particulates (PM₁₀) (Salamander Street).

The Cities Low Emission Zone proposals are being developed in conjunction with the City Mobility Plan (Edinburgh's strategic direction for transport) and the Edinburgh City Centre Transformation project (a strategy setting out interventions to radically reshape the city centre).

Key Achievements

The third annual report on the [Sustainable Energy Action Plan](#) was presented to the Corporate Policy and Strategy Committee on 15 May 2018 and highlighted the progress in reducing carbon emissions across the city.

Between 2005 and 2016, carbon emissions reduced by 33% against a target of a 42% reduction by 2020.

Per capita emissions reduced from 7.3 tonnes to 4.3 tonnes across the same period.

[The Annual Air Quality Progress Report](#) from December 2018, showed that local air quality pollutants of concern (Nitrogen Dioxide (NO₂) and particles (PM_{2.5} and PM₁₀)) were reducing.

The report also outlined progress with actions to improve air quality. These are predominately based on promoting cleaner transport, especially through a Low Emission Zone (LEZ) scheme, improving traffic flow, easing congestion (by use of intelligent traffic signalling) and promoting modal shift away from car use.

On 16 May 2019, the Transport and Environment Committee agreed to public consultation on [Low Emission Zone \(LEZ\) proposals](#) for Edinburgh. Scottish Government funding has been secured for this work.

Work is underway with Lothian Buses to ensure their fleet upgrade plans align with future LEZ requirements.

Although significant progress has been made, we want to go further and so we invited the Edinburgh Centre for Carbon Innovation to carry out an independent audit of the Council's approach to

sustainability. We have accepted all of the audit's recommendations and recently agreed [the Sustainability Approach](#) to develop an ambitious sustainability agenda for Edinburgh which includes an aspiration to be carbon neutral by 2030.

Next Steps

The results of the LEZ development work public consultation and stakeholder engagement will inform a report on next steps to the Transport and Environment Committee by the end of 2019.

Edinburgh intends to progress its LEZs through LEZ specific legislation. The necessary regulatory powers will be available for Edinburgh in early 2020.

A recount of the 2016 traffic survey is being commissioned which will update the baseline data in Edinburgh's Air Quality Model (as part of the National Modelling Framework).

We have also agreed to revise the current Air Quality Action Plan for Nitrogen Dioxide.

Throughout the remainder of this year and next, we will be working with key and new partners, as well as individual citizens and communities, to develop a 2030 sustainability strategy that reflects the urgency of climate change and aims to deliver 'in time'

Key measures	2016/17	2017/18	2018/19	Target
% reduction in CO ₂ emission from a 2005 baseline	33%	Data not yet available		42% by 2020
Air Quality Management Areas improvement	5 Air Quality Management Areas	6 Air Quality Management Areas	6 Air Quality Management Areas	Decreasing long term trend

Commitment 19

Keep the city moving by reducing congestion, improving public transport to rural west Edinburgh and managing road works to avoid unnecessary disruption to the public.

Background

A report detailing the Public Transport Priority Plan was presented and agreed on [9 August 2018](#) by the Transport and Environment Committee. This is a five year plan which includes short and medium term delivery priorities agreed with Lothian Buses aimed at reducing congestion and improving public transport.

Key Achievements

Early actions are being focussed at prioritising public transport on the A90 corridor.

A new bus operator framework has been procured.

An additional £250,000 has been added to the Supported Bus Service Budget. Current options being explored include how to re-establish a link from Balerno/Currie to St John's Hospital.

Next Steps

Consultation is underway with west Edinburgh local communities and stakeholders to examine route options.

Rationalising bus stops and amending bus lane operating hours are the two measures in the Public

Transport Priority Action Plan that are being prioritised. Consultation on these proposals will follow later this year.

Despite a small percentage drop, satisfaction with public transport remains high.

Lothian Buses and Edinburgh Trams regularly undertake their own monitoring of customer satisfaction.

Key measures	2017/18	2018/19	Target
Increase in satisfaction with public transport	90%	88%	Increasing trend

Commitment 20

Explore the introduction of a lane rental for utility companies to reduce traffic pressures.

Work
Required

Background

Lane rentals are seen as a way of making sure any essential roadworks are managed efficiently to limit the amount of disruption to road users while ensuring safe and reliable roads.

Existing schemes in England work by introducing a daily charge to those companies carrying out work on the road network to encourage more efficient planning and delivery.

Powers already exist in Scotland that allow councils to manage and coordinate roadworks. This is through the Scottish Roadworks Register and Noticing schemes. This is monitored by the Scottish Roadworks Commissioner.

Next Steps

There are additional powers relating to the roadwork coordination currently being considered through the new Transport Bill. This includes

additional powers to increase the responsibility of the Scottish Roadworks Commissioner, extend the use of fixed penalty notices and extend the reinstatement guarantee period.

Analysis of the current legal framework surrounding the feasibility of introducing a lane rental is still ongoing. Production of a business case is dependent on the legal framework allowing this to be progressed.

Commitment 21

Retain Lothian Buses and Edinburgh Tram in public ownership.

On
Track

Background

Lothian Buses is the UK's largest municipal bus company and proudly owned by the City of Edinburgh, East Lothian, Midlothian and West Lothian councils.

Key Achievements

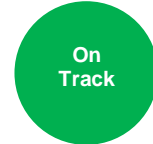
The political commitment to retain public ownership of Transport for Edinburgh remains in place. Transport for Edinburgh has our holding in Lothian Buses to ensure public ownership is retained.

Next Steps

We will continue to ensure that the Lothian Buses and Edinburgh Tram are retained in public ownership.

Commitment 22

Deliver the tram extension to Newhaven by 2022 after reviewing the business case and delivery plan to ensure they are robust.



Background

The anticipated growth of Edinburgh means the current road network and public transport provision aren't sustainable for the number of new residents expected. Trams allow greater numbers of people to travel and help to reduce traffic problems on congested roads. They also create employment during construction, boost development along the route and connect people to centres of employment, leisure and retail.

Key Achievements

The decision to proceed with completing the existing tram line to Newhaven was made in [March](#)

[2019](#). The final business case developed throughout 2018/19, gave as many residents and businesses as possible the [opportunity to have their say](#) on the plans.

Residents, businesses and stakeholders were invited to feed into and help shape the plans, designs and traffic management arrangements during and after construction. They were also asked to provide feedback on the support available for businesses.

We received over 8,000 responses (one of the highest return rates we've seen for a consultation exercise), which led us to make a number of

changes to the designs such as the need for more crossing points on Leith Walk and improving the area around Elm Row.

The project has entered a six-month period with the two contractors now working closely with us and other key stakeholders to finalise plans for construction.

Next Steps

Work is set to get under way once the final construction plans conclude, with Edinburgh Trams timetabled to take their first passengers to and from Newhaven in early 2023.

Commitment 23

**Implement improvement plans for Waste and Cleansing Services to improve street cleanliness in every ward.
Reintroduce a free bulky item collection service to tackle fly tipping.**

Background

The Waste and Cleansing service has undergone a number of service changes and improvements since [the Waste and Cleansing Improvement Plan](#) was introduced. These include: staff structure and kerbside collection model changes; the introduction of garden waste charging; infrastructure investment at the new Energy from Waste plant at Millerhill and technological developments, including implementation of the new bin route system.

Key Achievements

Through the changes implemented as part of the Improvement Plan, the LEAMs street cleanliness score for Edinburgh has improved from 88.7% in 2017/18 to 92.0% in 2018/19.

During the Festival a dedicated street cleansing team was put in place with more than 40 additional staff joining the existing 90 city centre street cleansing operatives to cope with demand over the

busy summer period. Along with the additional resources, the #ouredinburgh campaign introduced new branding on city centre bins to encourage the public to drop their rubbish in. Posters and social media posts were also introduced to support the campaign.

A new policy for the siting of litter bins has been approved and will be subject to regular review.

The Flyspotting campaign, as part of the Zero Waste Leith Project on streets surrounding Dalmeny Street Park in Spring 2018 reduced flytipping by 44% from January 2018 to January 2019. Dumped electronics were reduced by 71% and abandoned furniture by 40%.

Introduction of a free bulky item collection service has been put on hold until a pilot collection service to encourage the reuse of materials has been completed. The service is in discussions with a potential partner, the Remakery, to carry out this pilot.

Next Steps

The LEAMS criteria used by authorities to assess cleanliness of relevant land is being reviewed following a revised Code of Practice. The Code clarifies organisational responsibilities, supports more effective cleanliness standards and a proactive approach to litter prevention. The updated monitoring system will provide a more modern platform. It is intended that the implementation of the monitoring system will begin in 2019/20.

More residents who use street communal services contacted us to say that a bin was full or overflowing. There were 21,868 contacts in 2018/19, an increase on the 15,155 in 2017/18. A full review of the communal bin collection service with a particular focus on those areas where waste is collected on the street will be undertaken. This will include reviewing servicing frequencies to improve the overall cleanliness of the city.

Key measures	2017/18	2018/19	Target
Reduction in communal missed bin service requests	15,155	21,868	Decreasing trend
Incidences of dumping and fly tipping	5,928	8,855	Decreasing trend
LEAMS – street cleanliness index	88.7%	92.0%	95%

Commitment 24

Reduce the incidence of dog fouling on Edinburgh's streets and public parks.

On
Track

Background

We have developed a campaign to discourage anti-social behaviours such as littering, flytipping and dog fouling. The 'Our Edinburgh' campaign focuses on social responsibility and community participation. The campaign is ongoing and includes targeted initiatives to reduce dog fouling.

Key Achievements

The number of dog fouling incidents reported to us has decreased from 2,590 in 2017/18 to 2,250

in 2018/19. Over the same period, the number of fixed penalty notices given for dog fouling incidents has increased from 17 to 22.

The 'Our Edinburgh' campaign continues to tackle anti-social behaviours, including dog fouling. By using localised and targeted channels in hot spot areas, localities are able to work with residents and community groups to personalise campaigns in their areas. In 2018/19 there have been a number of successful initiatives, including in

Murrayburn and Magdalene. Residents were given practical advice and information on the nearest bins and their uses. The service also delivered additional caddies and caddy bags.

Next Steps

The service will continue to roll out and expand the 'Our Edinburgh' campaign across the city to engage with communities about the appropriate means to prevent littering.

Key measures	2017/18	2018/19	Target
Fixed penalty notices for dog fouling	17	22	Increase reporting, decrease incidents
Dog fouling service requests	2,590	2,250	Increase reporting, decrease incidents

Commitment 25

Increase recycling to 60% from 46% during the lifetime of the administration.

Background

Our [Recycling Strategy](#), published in 2010 aimed to deliver an overall recycling rate of 60% by 2017. This comprised of 50% being delivered through sorting of waste at source, with an additional 10% being delivered through thermal treatment. Since the Strategy was first published, a number of assumptions have changed. This includes: the opening of the thermal treatment facility at Millerhill, a delay to improvements for communal recycling services and changes to the way recycling rates are calculated by SEPA.

Key Achievements

A [report](#) outlining the progress to date on our Recycling Strategy 2010-2025 was reported to Transport and Environment Committee on 9 August 2018. This report set out the challenges and opportunities to increase recycling and proposed a forward plan of actions for the coming years.

There has been an improvement in the percentage of waste recycled during the lifetime of the strategy with performance showing an increase from 30.4% to 41.1%. This is comparable with other local authorities in Scotland and higher than most other large cities.

Although recycling rates have reduced over the last three years with the number of households increasing every year, the city has produced less waste. This year 207,157 tonnes of waste were disposed. This is 1.3% less than in 2017/18.

The Infrastructure Improvement Plan has delivered improvements to the Household Waste Recycling Centres. The plan seeks to maximise site efficiency and customer experience. Improvements included new signage and two sites redeveloped to include transfer stations.

Next Steps

The service will undertake a Communal Bin Review which will involve the redesign of the existing waste and recycling communal bin services. The aims of this review are to:

- increase and improve recycling services to residents in multi-occupancy and flatted properties,
- improve overall recycling performance;
- review existing bin locations to develop more formalised collection hubs to improve the perception of the service and enhance the streetscape,
- improve the service reliability and ensure it reflects changes to legislation and policies.

The amount of material being rejected by the sorting plants increased in 2018/19. One reason for this is the increasingly challenging market conditions in the recycling sector. We're working with our reprocessing partners to reduce the amount of material that's rejected.

The Scottish Government are introducing a deposit return scheme for some plastics, cans and glass. The service will need to consider the implications and opportunities that arise from the legislation.

Key measures	2017/18	2018/19	Target
Percentage of Waste Recycled	42.6%	41.1%	60% by 2022

Commitment 26

Improve parking for residents by expanding provision of park and rides for commuters.

Background

Actions to improve usage within existing Park and Ride sites are contained within the [Local Transport Strategy 2014-19](#).

Key Achievements

On the 17 May 2018 the Transport and Environment Committee agreed not to progress with a [new Park and Ride site at Lothianburn](#), but to review patronage at the existing site at Straiton with a view

to increasing its usage. An update on this will be reported to Transport and Environment Committee in early 2020.

The Park and Ride development and expansion strategy was first approved in 2009. Expansion of Hermiston Park and Ride is a ready to go project, but no capital funding is yet available to deliver it.

The Ingliston Park and Ride is also operating at capacity and requires expansion. Options to finance

expansion through charging will be explored and reported back for consideration by Transport and Environment Committee in early 2020.

Next Steps

Measures to improve the Straiton Park and Ride are still under development and the options to finance expansion of Ingliston and Hermiston will be investigated further.



Making Progress

Commitment 27

Tackle pavement parking and reduce street clutter to improve accessibility.

Background

[In May 2018](#), the Transport and Environment Committee approved the proposed strategy and measures required to be put in place to deliver a citywide ban on all forms of temporary on-street advertising structures, not just 'A' Boards. The aim of the strategy is to prioritise safe movement and improve the quality of Edinburgh Streets.

The proposed new Transportation Bill is currently going through the Scottish Parliament. The Bill aims to introduce a national ban on pavement and double parking so roads are safer and more accessible to all.

Key Achievements

The citywide ban on all temporary on-street advertising structures came into force in November 2018. Environmental Wardens visit businesses to ensure awareness and maximise compliance with the ban, with formal enforcement action taken on those that remain non-compliant.

Since the implementation of the ban, wardens have visited and provided advice to 216 premises, served 24 notices requiring removal of an 'A' Board(s) and confiscated nine of those from five premises for failing to comply with the notice.

One of the key objectives of our [Street Design Guidance](#) is to ensure that the city's streets are

accessible and easy to navigate. The guidance has been updated to make businesses aware of the ban on temporary advertising and need to have storage space off street to accommodate segregated containers for trade waste.

Next Steps

The new Transportation Bill is currently going through the Scottish Parliament with stage 2 amendments to the Bill expected to be discussed by late June 2019. The Bill will detail the timescales for introducing the ban on pavement parking and the enforcement action that councils can take.



On Track

Commitment 28

Create a first-class education estate – building 2 new secondary schools and 10 new primaries by 2021. Ensure safe standards are met by rigorous inspections of new and existing school buildings.

On
Track

Background

The capacity and quality of the school estate is under continual review. The school roll projections are at the centre of the strategic planning process to ensure existing and future schools provide sufficient accommodation for catchment pupils.

A full survey of the safe standards of the school estate was completed in September 2017.

Key Achievements

Following full estate survey completion in September 2017, the five-year resurvey programme is underway. The survey programme is informing the scope of a £120m five year capital upgrade programme approved by Council in [February 2018](#).

Additional money to introduce a Planned Preventative Maintenance Programme was approved at the same time, which is now being rolled out.

The figure remains at 100% of condition surveys completed within a five year timeframe.¹¹⁷ Communities and Families properties were surveyed between October 2017 and March 2019 (19 Nursery Schools; 71 Primary Schools; 7 High Schools; 20 Community Centres).

One new primary school has been built and is operational (St. John's RC PS). Work started at one secondary (Queensferry HS) which is due for completion in March 2020. Full budget committed for a replacement High School in Craigmillar and

planning application submitted, construction due to start early 2020.

Next steps

Construction of Broomhills Primary School (Frogston Road East) will commence in June 2019.

Construction of South Edinburgh (Cannan Lane) and replacement Victoria primary school will commence summer/autumn 2019.

Planning application for Phase1 of Trinity Academy replacement will be submitted before end of 2019.

Key measures	2017/18	2018/19	Target
Number of new schools where construction has commenced	0	2	Construction commenced for 2 secondary schools and 10 primary schools by 2021
Percentage of conditions surveys completed	100%	100%	100% of the school estate surveyed by Autumn 2022

Commitment 29

Improve and protect access to additional languages and music tuition and encourage more children and young people to gain vital skills in construction, engineering, digital technology, maths and science.

On
Track

Background

We aim to ensure pupils benefit from arts and cultural activities as well as having the skills required for STEM (Science, Technology, Engineering & Maths) jobs. The 3-18 Strategy for Languages, the [Lifelong Learning Service Plan](#) and the Edinburgh Learns Framework are in place to help deliver this.

Key Achievements

The City of Edinburgh Council 3-18 Strategy for Languages is currently being updated to ensure alignment with the National Improvement Framework (NIF 2018) and national developments and priorities. Implementation supported by a newly appointed Quality Improvement Officer for languages and a part-time Development Officer. In line with guidance from Education Scotland and HMI, focus is on ensuring robust, sustainable and progressive models are in place for Language 2 across the Broad General Education. Planning for Language 3 models appropriate to local contexts remains a focus. This is supported by the [Education Authority Improvement Plan](#) and 'One plus Two Approach' language plan.

All school clusters provide opportunities to explore language and culture through 1+2 in Broad General Education and into the senior phase. There is a

strong focus on cluster working and enhancing transitions through languages learning. This provision benefits from a growing number of strong, sustainable partnerships with Higher and Further Education establishments, outside agencies, parents and communities.

Growing partnerships with Napier and Edinburgh Universities offer near-peer contact for our learners and meaningful access to university facilities. University participants in the Languages Beyond University programme run with Edinburgh University, attract core degree credits. Our partnership work in languages has been recognised nationally as contributing positively to pupil experience. Native speaker support in schools is being enhanced through the development of partnerships with universities in target language countries, which support our schools to host student teachers as part of Initial Teacher Education programmes in primary and secondary sectors.

A Quality Improvement Officer continues to support schools in accessing Erasmus + funding for both staff and pupil mobility. Successful applications for funding have afforded pupils and staff meaningful links with schools in other countries. Enhanced support has been targeted at Scottish Attainment Challenge schools.

Music tuition is a key deliverable within the new Lifelong Service Plan. During 2018/2019 the new Youth Music Initiative (YMI) provision for Primary 2s has resulted in an overall increase in the number of pupils learning music through these programmes.

YMI resources for Early Years and Primary continue to be well used and are supported by a programme of Career Long Professional Learning for staff.

The Instrumental Music Service (IMS) continues to deliver instrumental music lessons in every mainstream school in the city from P4/5 to S6, supporting national qualifications in the senior phase.

'Raising Aspirations in Science Education' (RAiSE) developed a partnership with the Further Education sector through the STEM (Science, Technology, Engineering & Maths) Inspiration Experience working party. RAiSE has collaborated with the college to ensure their coursework for upper primary is mapped to the Curriculum for Excellence (CfE) experiences, outcomes and benchmarks.

The RAiSE programme provided funding for a two-year period which ended in December 2018.

Next steps

We identify an appropriate STEM measure to replace those used by the RAiSE programme.

Key measures	2016/17	2017/18	2018/19	Target
% of Primary Schools delivering Language 2 progressively	Collected from 17/18	90%	97%	100% by 2020

Key measures	2016/17	2017/18	2018/19	Target
% of schools engaging with the RAiSE programme	Collected from 17/18	86%	91%	Increase by 5% by end of programme
Number of children and young people accessing music tuition	19,822	19,128	Not yet available	24,150 for 18/19
% of children achieving expected CfE level for numeracy by Primary 7	75.6%	78.2%	Not yet available	Increase by 2% per annum to session 21/22

Commitment 30

Increase the number of classroom assistants and support staff for children with additional needs to improve attainment and wellbeing.

On
Track

Background

We aim to ensure that all pupils achieve the best possible physical and emotional wellbeing and education outcomes.

Key Achievements

Pupil support assistants (PSA) recruitment continues throughout the school session with an increase in the budgeted number for Special Educational Needs and Special Schools.

The Additional Support for Learning Service successfully launched new PSA training with 809 Pupil Support Assistants participating in cluster training programmes in August and September 2018. This represents around two thirds of all PSAs. This has involved staff from schools across the authority. Training has focused on Autism, Specific Learning Difficulties and Literacy. Immediate evaluations of impact indicate that there have been improvements in practitioner skill and confidence.

The majority of PSAs in all clusters have been trained in equality, inclusive practice and promoting positive relationships.

The Wellbeing Academy has provided a progression pathway for PSAs with a particular focus on building capacity and experience around supporting emotional wellbeing. It has also provided a framework of support to the PSOs, involving a collaborative approach working closely with Psychologists from the Child and Adolescent Mental Health Service (CAMHS) and the Psychological Service.

Thirty Pupil Support Officers have been trained across the city, with a specific focus on promoting wellbeing through resilience and Low Intensity Anxiety Management approaches. School measures also show an improvement in learner health and wellbeing and a reduction in anxiety.

The Additional Support for Learning (ASL) Service and Early Years colleagues are testing a

pooled approach where an experienced PSA provides targeted support to a number of settings.

The development of PSA academies delivered in localities is being explored to target training needs specific to local needs.

A new support team has been developed to build capacity in relation to autism and challenging behaviours in special schools and classes.

PSAs are included in autism programmes in all sectors.

Next steps

Induction training on Inclusive Practice is being offered to all new school staff and follow up training for all experienced staff next session.

We will undertake a review of the process of allocating support hours for schools and agree the new audit process for session 2021.

Key measures	2017/18	2018/19	Target
Number of FTE pupil support assistants employed (budgeted specific to Special Educational Needs and Special Schools)	584	607	Increase by 50 FTE by session 20/21
Number of pupil support assistants trained in wellbeing and attainment (all schools)	Collected from 18/19	800 (approx. 67%)	100% by session 21/22

Commitment 31

Expand training opportunities for adults and young people linking with colleges and expanding vocational education.

Background

We work with its partners through the Schools College Partnership to ensure the offerings and pathways are in place for young people leaving school. Adult Education Programmes are delivered across the city.

Key Achievements

The Edinburgh Learns Pathways Strategic Board has representatives from education sectors 3-18, Skills Development Scotland, Edinburgh College and Developing the Young Workforce (DYW) Regional partners. Ensuring that the Youth Employment strategy milestones are achieved is a key focus and this is helping to drive DYW.

Employer engagement with schools has improved with the development of DYW Locality partnerships, and DYW events in schools are now being more effectively supported by local industry. Events such as the DYW Conference and Jobs Fair ensure that young people across Edinburgh are having greater opportunities to explore vocational pathways.

The Edinburgh Learns Pathways Board is also developing an online regional prospectus for the senior phase to provide an overview of the learning choices and pathways available to promote value and viability of vocational and academic learning and equity in the offer to all of Edinburgh's young people.

In collaboration with Edinburgh College, Skills Development Scotland (SDS), the DYW group and Schools and Lifelong Learning led a presentation to parents within the North-East locality on the range of pathways open to young people, including contributions from a Modern Apprentice and employer partners.

The Adult Education programme engaged with just under 15,000 learners and was above the lower target that had been set due to staffing and budget reductions.

The participation in ESOL classes was maintained at a similar level to 2017/18 despite anticipating a decrease of approximately 250 learners in 2018/19 due to reduction in Lifelong Learning staff and funding for tutors. This is likely

to be because the college were able to maintain previous levels of funding for tutors.

A Housing and Construction Infrastructure (HCI) Skills Gateway project, within the £25m Integrated Employability and Skills Programme of the Edinburgh and South East Scotland City Region Deal was approved by Joint Committee in March 2019. This will include new short courses, upskilling and new programmes to meet new skills and jobs needs, and will help to address the forecasted gap of 3,000 job roles in the next seven years across the South East Scotland regional construction sector, which the current supply system will be unable to achieve.

Next steps

As part of Edinburgh Learns, a draft strategic framework for Pathways will be available from June 2019.

Targets for Adult Education programme are to be set for 2019/20 as part of the Lifelong Learning Plan.

Similar level of funding for ESOL tutors may not continue in future years.

Key measures	2017/18	2018/19	Target
Number of senior phase age pupils studying vocational qualifications delivered by Edinburgh college	338	211	Increase by 2% per annum
Number of learners engaging in the Adult Education Programme	17,125	14,962	14,000 for 2018/19

Commitment 32

Double free early learning and child care provision, providing 1140 hours a year for all 3 and 4 year olds and vulnerable 2 year olds by 2020.

Background

The Scottish Government published '[A Blueprint for 2020: The Expansion of Early Learning and Childcare in Scotland – Action Plan](#)' in March 2017.

Key Achievements

The City of Edinburgh Council's Early Years Service started phasing in 1,140 hours of funded Early Learning and Childcare (ELC) in August 2017. 49 local authority settings and 22 partner providers are now providing the increased funded hours to children aged 3-4 years eligible 2 year olds in their settings, enabling approximately 2,000 children and families to benefit from access to the increase funded hours in advance of August 2020, when 1,140 hours will become an entitlement.

Overall feedback from settings involved in phasing in the expansion continues to be positive. As well as supporting the development and

learning needs of the children, parents are reporting the positive impact on family life, household income opportunities for parents and carers to access work and training.

Our workforce development plan to support the delivery of the programme is on schedule with approximately 300 of the estimated required 650 staff recruited to date.

The Early Learning and Childcare Expansion Plan continues to progress the delivery of expanded provision of 1140 funded hours.

[A Progress and Risk update](#) was reported to the Education, Children and Families Committee in December 2018 with [an update on the Workforce](#) reported in March 2019.

51% (49/96) of Local Authority (LA) settings and 19% (22/114) of partner provider settings provide 1140 hours. The increase for LA settings is due to the introduction of forest kindergartens across the city. Eleven partner providers joined the pilot to phase in 1140 hours in January 2019.

260 eligible 2 year olds are accessing 1140 hours at May 2019. We aim to increase this to 33% by June 2019 through increase provision within new build settings.

Next steps

As reported to Council Committee, the funding gap between our local expansion estimates and the allocated Scottish Government funding presents a risk that we will be less able to provide flexible models of delivery for the 1140 hours to support parents being able to access work. This risk has been increased by the fact that the cost returned following the tender process for new build nurseries is higher than estimated. We continue to highlight this to the Scottish Government and the Scottish Futures Trust and will work to manage the expectations of parents regarding the flexibility to be offered in local authority settings.

Key measures	2017/18	2018/19	Target
% of Early Years settings providing 1140 hours of funded Early Learning and Childcare	29%	51%	100% by Aug 2020
% of vulnerable 2 year olds accessing 1140 hours	12%	26%	100% by Aug 2020

Commitment 33

Make early years' provision more flexible to fit families' needs and provide additional resources to families in difficulty so that no children are educationally disadvantaged when they start formal schooling.

Background

The Early Learning and Childcare Expansion Plan continues to progress the delivery of expanded provision of 1140 funded hours with increased flexibility being provided through a locality model.

Key Achievements

210 settings provide Early Learning and Childcare (ELC) in Edinburgh. Since August 2017 we increased the options for delivering the funded entitlement by bringing ten childminders into partnership with the local authority and established three forest kindergartens in the North West of the city. 110 children are now able to access their ELC through these approaches.

Flexible options were set out in the [Early Learning and Childcare Strategy](#) reported to the Education, Children and Families Committee in August 2017. Flexible options are being delivered through settings providing the expanded 1140 hours and the existing 600 hours.

61 from 96 local authority settings, representing 64%, and 104 from 114 partner provider settings

are providing more than one option of early learning and childcare for parents.

The previously reported progress referred to local authority provision only. The revised delivery model outlined in the [current progress and next steps](#) report to the Education, Children and Families Committee in August 2018 provides detail on increased flexibility through a locality model.

In December 2016 we trained a team of CEC Hanen trainers who are qualified to deliver high quality staff development sessions on Hanen approaches to supporting early language acquisition. The team offer Hanen Teacher Talk to whole staff teams. This is a one day session that highlights key strategies for practitioners in supporting children's language development. They also offer Hanen Learning Language and Loving It, which is a five session course developing a much deeper understanding of the significance of the adult role, involving analysing video of interactions and reflecting on practice. We work closely with Hanen trained Speech

Therapists to ensure a joined up approach to delivering Hanen across the city.

We targeted establishments with high levels of SIMD 1 & 2 initially, and we have gradually extended the offer more widely.

So far 36 Early Years settings have undertaken Hanen Teacher Talk. Individual staff members from 18 Early Years settings have attended the longer Learning Language and Loving It course.

Next steps

As reported to Council Committee, the funding gap between our local expansion estimates and the allocated Scottish Government funding presents a risk that we will be less able to provide flexible models of delivery for the 1140 hours to support parents being able to access work. We continue to highlight this to the Scottish Government and the Scottish Futures Trust and will work to manage the expectations of parents regarding the flexibility to be offered in local authority settings.

Key measures	2017/18	2018/19	Target
% of Early Years settings providing more than one option of early learning and childcare for parents	45%	64%	100% by Aug 2020
% of Primary 1 pupils living in the most deprived areas achieving expected literacy level	62%	63%	Increase by 5% by session 20/21

Commitment 34

Prioritise services for vulnerable children and families and looked after children, and support organisations working to end domestic abuse.

Background

We have invested in early intervention and prevention services and works with partners in Health, Police and Third Sector to ensure the needs of vulnerable children and families are met. This includes supporting those affected by domestic abuse.

Key Achievements

We have continued to prioritise these services and there is evidence that earlier intervention and effective multi-agency working is reducing the numbers of children who need to be Looked After or are subject to child protection procedures.

[The Corporate Parenting Action Plan](#) was endorsed by full council on 28 June 2018. We have put in place a Champions Board of Looked After and care experienced young people, and we have employed two care experienced participation officers to widen the participation of care experienced children and young people in our corporate parenting planning.

The number of children in Edinburgh who need to be Looked After, including those accommodated away from home, has reduced to its lowest in 10 years. We attribute this to a number of developments including the implementation of restorative, strengths based and relationship-

based practice across services, the impact of specialist services including Family Group Decision Making, Kinship Support Team and Multi-Systemic Therapy, and the increasing confidence and competence of staff in the Getting it Right for Every Child approach.

Measures are in place the Corporate Parenting Action plan to improve communication between schools and social work regarding attendance rates of looked after learners and to put plans in place when attendance is low.

Edinburgh has a robust inter-agency approach to child protection resulting in effective risk assessment and appropriate planning to address risk. This has helped to reduce the number of children on our Child Protection Register to its lowest ever level.

Edinburgh Council works closely with Police Scotland and other agencies to assess and address risk when young people are going missing and may be exposing themselves to risk. We have a proactive and collaborative model of practice in which a multi-agency group has daily oversight of risks and concerns. This is helping to improve relationships with staff and young people and this in turn has reduced the number of missing person incidents from our children's residential units and the number of offences

reported which involve young people in residential units. It has also helped to reduce the need for secure accommodation particularly among teenage girls.

Our reduced usage of secure accommodation has allowed us to sell part of our residential estate to NHS to create an Equally Safe Multi-Agency Centre which will improve services to child and adult victims of sexual and other assaults and abuse.

All Domestic Abuse targets set within the first year of the contracts have been exceeded and variations have been agreed to reflect new targets.

The Collaborative Partnership are currently redesigning a refuge pathway to allocate spaces and move-on accommodation to match women's needs and ensure the right support is offered at the right time.

The Housing Group are also finalising a Housing Policy for anyone fleeing Domestic Abuse who is seeking accommodation.

Next steps

The optional 12 month extensions until November 2020 for Domestic Abuse services are to be confirmed with the service providers.

Key measures	2017/18	2018/19	Target
Rate of Looked After Children per 1,000 population	15.5	14.5	Decrease to 15.3 by 2020
Percentage of LAC pupils with low school attendance	30%	31.4%	Decrease by 10% by session 20/21
Funding invested by CEC in domestic abuse services	Collected from 18/19	£1,194,734	This funding will continue to provide accommodation and support for a further year
No of women and children supported in a year	Collected from 18/19	1176 women 267 children	Demand for these services continues and organisations strive to engage with as many clients as possible.
% of women and children who report feeling safer	Collected from 18/19	68% of women 35% of children	Services address many different issues with clients but safety remains a priority

Commitment 35

Improve access to library services and community centres making them more digital, and delivering them in partnership with local communities.

On
Track

Background

The Library and Information Service plays a vital role providing free access to a range of reading, media, IT and information services to all citizens from babies to the oldest in our communities. Services are delivered in a variety of ways to meet the needs of our customers.

Community centres provide meeting places for a variety of local clubs, classes and public forums, venues for family and children's activities and offices for community projects.

Key Achievements

Library visitor figures recovered slightly in 2018/19 with 3,013,575 visitors to library buildings during the year. Downloads of ebooks, magazines and newspapers continues to increase and doubled during 2018/19 to just below 1 million downloads for the year.

In partnership with the Scottish Library and Information Council, a co-working hub has been launched in Central Library, opening up access to library resources, ICT and physical space for entrepreneurs and business start-ups.

Film Clubs in Edinburgh Libraries continue to show films representing a wide variety of different genres at Libraries across the City, whilst giving Edinburgh Libraries the opportunity to show special screenings for Autism Awareness Week and Deaf Awareness Week. Recently McDonald Road Library introduced a film club for regular library users including homeless people who visit the library; by popular demand it runs fortnightly and has benefited everyone who attends.

Edinburgh Libraries is a partner in the Living Knowledge Network created by the British Library, library members and visitors benefit from exhibitions of British Library material such as the Harry Potter and forthcoming Writing exhibition, that complement library collections and have the opportunity to attend live screenings from the British Library featuring well known authors and speakers at their local library.

2,922 children and young people completed the Summer Reading challenge by reading 6 books or more during the school holidays. In Edinburgh 67% of children and young people that started the

challenge completed it, 10% higher than the national average.

A Community Centre Handbook has been developed, clarifying essential information on Health And Safety, safe management of facilities and the responsibilities of the different parties - Facilities Management, Lifelong Learning, Community Centre Management Committees and Business Support.

A key holder procedure has been piloted at selected Community Centres. Feedback from the pilot is being evaluated and the revised procedure will be introduced at appropriate centres in the Autumn of 2019.

Next steps

Level of physical lending continues to decline, this reflects a national trend. Ongoing challenges with the Library Management System have contributed to reducing the number of items borrowed.

During 2019/20 libraries will focus on staff training and customer engagement to support the use of digital services which will replace the provision of print magazines in libraries.

Key measures	2017/18	2018/19	Target
Digital use – downloads and streaming	461,000	964,120	650,000 for 2018/19
Total number of library customer transactions	6.96m	6.66m	Increase by 5% for 2018/19

Commitment 36

Support the continued development of Gaelic Medium Education.

Background

We are committed to working in partnership with Gaelic communities, Council staff, organisations who deliver Gaelic services, and importantly, Bòrd na Gàidhlig and the Scottish Government.

Between October and December of 2017, we held consultation with Gaelic communities around the future Gaelic Language Plan and importantly, the priorities for action moving forward.

Key Achievements

The number of pupils attending Gaelic Medium Education (GME) provision has increased.

90 children currently attend GME nursery. Values have been refreshed this year and there is strong parental involvement with children's learning and development. The United Nations Convention on the Rights of the Child (UNCRC) is embedded within the practice of the setting.

A review of the quality and quantity of the current provision was undertaken and helped inform the [Gaelic Medium Education Strategic Growth Plan](#) presented to the Education, Children and Families Committee in October 2018.

Review of Gaelic Medium Education was carried out by Quality Improvement Team in August 2018.

The Gaelic Implementation Plan was drawn up as a result of findings of review.

The newly appointed Quality Improvement Officer for Languages is working with Headteachers of Gaelic Primary and James Gillespie's High School (JGHS) to identify priorities and take forward actions points from plan.

Gaelic Medium Education staffing at JGHS increased through appointment of Curriculum Lead for Gaelic and additional teaching staff since August 2018.

Three existing teachers are currently being funded to follow the Gaelic Immersion for Teachers (GIIT) course to further strengthen staffing in secondary and primary.

Enhanced staffing at JGHS has allowed for staff across the two settings to work together to improve learners' experience of GME in the primary school. There is a strong focus on enhanced transitions to the secondary setting, including increased Additional Support for Learning provision.

Next steps

Rising numbers in GME within Edinburgh necessitate extending provision. Planning in progress for additional accommodation for both primary and secondary GME. Related issues such as recruiting and maintaining staff and creating local professional development models are currently being explored.

Key measures	2016/17	2017/18	2018/19	Target
Number of pupils on the rolls of Primary and Secondary GME	306 Primary 88 Secondary	348 Primary 108 Secondary	376 Primary 107 Secondary	Increasing trend
Number of staff trained to deliver Gaelic Learner Education as part of the strategy on 'One plus Two' Languages	12	13	13	Increasing trend

Commitment 37

Continue to integrate Health and Social Care Services. Review the Integration Joint Board's approach to support at home by 2018.

Background

Since 2016, work has been underway across Scotland to integrate health and social care services in line with the requirements of the Public Bodies (Joint Working) (Scotland) Act 2014. The Edinburgh Integration Joint Board (EIJB) directs us and NHS Lothian on how to deliver services through a partnership model. The partnership for Edinburgh is called the Edinburgh Health and Social Care Partnership (EHSCP).

Key Achievements

This year, the EHSCP developed a draft strategic plan for 2019 – 2022. The plan details how health and social care services will be developed

and delivered, and was tabled at the IJB meeting on [29 March 2019](#).

One way the EHSCP supports people to stay at home is by providing care at home services. This year, they launched the Sustainable Community Support project which is focused on working collaboratively with care at home providers to reduce waiting times and identifying alternative models of care to support people to live independently.

The number of people delayed in hospital waiting discharge has reduced in the last six months, and the number of people waiting for a package of care in the community has also fallen.

Next Steps

The EIJB will continue to engage with citizens by defining the 'Edinburgh Offer', as set out in its Strategic Plan and transformation programme, which will set out the expectations for citizens in relation to available support.

Develop a 'three conversations' way of working. This will improve people's experiences and promote independence, early intervention and preventative ways of working.

Key measures	2016/17	2017/18	2018/19	Target
Percentage of adults receiving personal care in the community setting (out of all adults receiving this support in a community, residential or hospital setting) (as end March)	57%	57%	57%	60% by Apr 2019
Late discharge from hospital (as end March)	176	267	158	No one to wait more than 72 hours for discharge
Percentage of adults supported at home who agree that their health and care services seemed to be well co-ordinated (every 2 years)	every 2 years	67%	every 2 years	Scotland's average for 17/18 is 74%, Aim to be above the national average

Commitment 38

Take steps to increase the length and flexibility of care visits and increase the availability of care to help people live in their own homes.

Background

The Edinburgh Integration Joint Board (EIJB) directs us and NHS Lothian on how to deliver services through a partnership model. The partnership for Edinburgh is called the Edinburgh Health and Social Care Partnership (EHSCP). The EIJB is committed to providing services which support people to live at home, in their own community, for as long as possible.

Key Achievements

In response to both short and long-term capacity challenges for care at home support, the EHSCP

launched the Sustainable Community Support Programme in October 2018, with a targeted rate uplift scheme for providers. This incentivised increased recruitment and collaborative working with the EHSCP. There are now 13 qualifying providers in this programme.

Providers have committed to delivering sustainable growth of 20% by October 2019, through recruitment and lower staff turnover. Since the programme was established, there has been a 17% increase in the number of care workers employed by these providers.

The improved relationships between providers and the EHSCP have had a positive impact on the number of people in both hospital, and the community waiting for care in their own home. These benefits have been achieved through improved coordination and matching of need to the available capacity within both the external and internal services.

Next Steps

The EHSCP is continuing with the model of care developed by the Sustainable Community Support Programme.

Key measures	2016/17	2017/18	2018/19	Target
Percentage of adults receiving personal care in the community setting (out of all adults receiving this support in a community, residential or hospital setting) <i>(as end March)</i>	57%	57%	57%	60% by Apr 2019
Number of people waiting for a package of care <i>(as end March)</i>	444	988	480	Decreasing trend in recent months
Percentage of adults supported at home who agree that they are supported to live as independently as possible <i>(every 2 years)</i>	every 2 years	79%	every 2 years	Scotland's average for 2018 is 81%, Aim to be above the national average

Commitment 39

Put exercise at the heart of our health strategy by increasing access to sport and leisure facilities.

Background

We are committed to improving the health and wellbeing of our citizens.

Key Achievements

A key component of [Edinburgh Learns](#) published in October 2018 is the Health and Wellbeing framework which details practice that should be visible in all our schools and centres, to ensure health and wellbeing across learning.

In 2017/18 the Active Schools Programme was delivered to over 19,000 pupils in Edinburgh. 45 primary and 20 secondary schools have registered for the School Sport Award and over 350 people came to our awards night to recognise the work of schools and local sports clubs in March 2018.

[Physical Activity and Sport Strategy: An Interim Progress Report](#) presented to Culture and Communities Committee in March 2019 lays out a range of proposed recommendations to assist the effective establishment of a new strategy for

everyone. A consultation process on a new Physical Activity and Sport Strategy for the period 2019-2023 concluded in February 2019.

We support sports clubs and community organisations through long term leases of Council owned sports facilities. Currently, over 40 organisations benefit from these arrangements. Two of our smaller Sport Centres previously run by Edinburgh Leisure, namely the Craggs Sports Centre and the Queensferry Sports Centre, transferred to local community organisations. The transfer of both facilities has proven to be successful and they have developed thriving community based programmes.

Working with Edinburgh Leisure is critical to success in reaching individuals and communities that need support to be active and improve their health and wellbeing. Edinburgh Leisure are involved in our Community Learning & Development Strategic Partnership and are members of Edinburgh Children's Partnership.

The Looked After & Active project supported 653 Care Experienced Children to get active and healthy with Edinburgh Leisure.

The Positive Destinations and Young ambassadors' projects have offered educational, employment, volunteering and personal development opportunities to 318 young people.

The Friday night activity programme Open All Hours welcomed approximately 250 young people every Friday.

Next steps

We will establish a Physical Activity Strategy group and a city wide Delivery Action group. We are proposing a new Sports Partnership group to include sportscotland, National Governing Bodies, Universities, schools (local authority and independent), Edinburgh Leisure and sports clubs to oversee the implementation of the agreed objectives within the sport element of the Strategy.

Key measures	2016/17	2017/18	2018/19	Target
Attendance at sport and leisure facilities (Edinburgh Leisure)	4,627,044	4,471,704	4,338,251	4,290,234
Number of young people participating in sport, physical activity and outdoor learning (includes Active Schools Programme)	22,431	24,086	Data not yet available	Increasing trend

Commitment 40

Work with the Integration Joint Board (NHS & Council Social Care) and other agencies to prioritise early intervention and prevention in mental health services.

Background

Mental illness is one of the major public health challenges in Scotland, with around one in three people estimated to be affected by mental illness in any one year. In December 2018, the Scottish Government set out its [Delivery Plan](#) for Mental Health, which acknowledges that support for mental health needs to be focussed on prevention and speedy treatment.

The Edinburgh Integration Joint Board (EIJB) directs us and NHS Lothian on how to deliver services through a partnership model. The partnership for Edinburgh is called the Edinburgh Health and Social Care Partnership (EHSCP). Support for people with Mental Health problems is one of the services delegated to the IJB and delivered by the EHSCP.

Key Achievements

The EHSCP have developed 'Thrive Edinburgh', a comprehensive Mental Health and Wellbeing Strategy which is named to reduce the stigma that is associated with mental health services. The strategy, which was developed with extensive user engagement, has six areas of

focus: building resilient communities, a place to live; getting help when needed; rights based care; closing inequalities gap; meeting treatment gaps

Achievements for 2018/9 include:

- One of four UK sites implementing through open access mental health services.
- Community of Practice focusing on trauma, adverse childhood experiences and resilience.
- Implementation of the Wayfinder Pathway further shifted the balance of care to community provision with 26 additional highly supported tenancies.
- The annual *Out of Sight, Out of Mind* arts exhibition attracted more than 2,000 visitors to view 350 art works created by 153 artists.
- Over 200 staff trained in The Prospect Model a matched care model for the provision of the evidence-based Interpersonal Psychotherapy'.

Next Steps

In 2019-20 the EIJB will be:

- Participating in the national evidence led, stakeholder driven review of mental health and incapacity legislation.
- Redesigning our out of hours and crisis services to prevent admissions and facilitate earlier hospital discharge.
- Working with our well established Public Social Partnerships to strengthen our communities' resilience.
- Improving our responses to people in distress across our A & E services, our judicial system, colleges universities and work place settings.
- Using the three conversation approach to strengthen anticipatory care planning, and resilience building, using self directed support as an enabler.
- Strengthening our national and international collaborations to ensure we are using and developing best practice with our academic partners.
- Opening our Thrive Centre and Networks across the city.

Commitment 41

Review the application process and increase the budget for housing adaptations with a view to supporting more disabled tenants and owners to remain in their own homes. Help older and disabled homeowners to move to more suitable housing should they wish to do so.

On
Track

Background

A Health, Social Care and Housing Forum was established, as part of the Edinburgh Integration Joint Board (IJB) governance, to support joint working between Health & Social Care and Housing.

As set out in the [Strategic Housing Investment Plan](#) (SHIP) in November 2018, the majority of new build properties funded through the Affordable Housing Supply Programme are designed to meet the housing for varying needs standard, which requires they are accessible or easily adapted to be accessible.

Around 9% of the homes approved in the first two years of the SHIP are specifically designed for older people and those with complex needs. These include amenity homes, supported housing, fully wheelchair accessible homes and homes for veterans.

Key Achievements

In 2018/19, £2.4 million was spent on adaptations to council homes, private homes and registered social landlord homes.

In March 2019, the EIJB approved its draft Strategic Plan 2019-22. It is a statutory requirement for IJB strategic plans to have a Housing Contribution Statement.

A three-month consultation period on the proposed Housing Contribution Statement commenced in April 2019 and closes in July 2019.

A report on [later living housing](#) was considered at the Housing and Economy Committee in June 2019, setting out the barriers and opportunities for people who need, or wish, to move to housing that meets their needs in later life.

As part of the new build programme, 96 homes for older people are being developed in Pennywell Town Centre. Nine wheelchair flats,

14 amenity flats and 73 mainstream (for older people) flats are being built as part of the wider regeneration of the area. These homes will have lift access and shared communal space providing safe accessible accommodation aimed at reducing social isolation.

Next Steps

Research will be commissioned in 2019 to inform future delivery of adaptations for older and disabled tenants and homeowners.

The application process, customer journey and resources needed for housing adaptations will be reviewed by the Health, Social Care and Housing Forum. This will be informed by commissioned research and reported to the Edinburgh Integration Joint Board (EIJB). Advice and information to owners will be considered as part of this work.

Commitment 42

Build a new sports centre at Meadowbank by 2021.

Background

This is a major place-making project and is expected to bring opportunities to the area.

The project will see a new state-of-the-art community sports facility built on the site of the original Meadowbank, which closed in December 2017.

It is hoped the accessible new venue will become one of the top centres for community sport in the country, helping to support accessible participation in sport and physical activity for all ages and abilities for generations to come.

Key Achievements

Following public consultation, planning applications for the site were considered and approved at the Development Management Sub-Committee on 29 June 2018. [An update](#) on the position of the funding package for the new stadium was presented to the Finance and Resources Committee on 11 October 2018. Approval was also given to award the contract for the construction of the new stadium and with planning permission secured. Graham Construction Ltd was appointed as the main contractor for the new sports centre.

Ground work commenced in November 2018 with the last section of the Main Stand (nearest London Road) taken down on Sunday 10 February 2019.

Tree removal took place in February and we are committed to replanting more trees within the wider site, to outnumber those removed.

Foundation works for the new Sports Centre commenced in March.

Next steps

Graham Construction Ltd will provide regular progress updates to the local community on their schedule of works and will launch a 'Benefit in Kind' fund of £40,000 to support local projects.

Ongoing extensive consultation is planned over the following months with members of the local community as we look to deliver a mixed-use site as part of its commitment to deliver much-needed affordable housing for the city.

Commitment 43

Continue to upgrade our existing parks and plant an additional 1,000 trees in communities. Protect major recreational areas such as the Meadows, Leith Links and Princes Street Gardens.

Background

The park maintenance programme sets out the improvement work required to maintain our parks. Protection of the parks is established through the [Open Space Strategy 2021](#). The parks are assessed through the annual park quality assessments.

The [Edinburgh Parks Events Manifesto](#) provides a strategic and proactive approach to the planning and managing of events within our parks and greenspaces.

Key Achievements

Of the 138 parks quality assessed in 2018, 1,569 issues/recommendations were identified. From these, judges highlighted three “agreed recommendations” from each park that should be

implemented over the subsequent 12 months. Park Managers have indicated that 992 actions have been completed, partially completed, or are ongoing.

When comparing the 2017 PQA criterion scores against the 2018 scores, 145 scores have improved, 208 have remained the same and 61 have dropped.

In 2018, following an external Green Flag Group Award peer review, we retained 30 Green Flag Award parks. In addition, two parks (Fairmilehead Park and Lauriston Castle Gardens) achieved Green Flag Award status at the first time of asking, bringing the total number of Green Flag Award parks in Edinburgh to 32 (there are a total of 71 awards across Scotland). Corstorphine

Walled Garden also successfully retained its Green Flag Community Award.

A new, more challenging quality standard was set in 2018. 116 of the 138 parks quality assessed met the new Edinburgh Minimum Standard. This is an increase of 11 parks from 2017.

13,848 trees have been planted by us since 2017, including 2,048 during 2018/19.

Next Steps

Parks Quality Assessments and Green Flag Award assessments will take place over Summer 2019.

Further tree planting is planned for Autumn/Winter 2019/20, with a focus on replanting street tree gaps.

Key measures	2017/18	2018/19	Target
Green flag status	30	32	32
New Parks Quality Assessment standard	76%	84%	92%
Number of additional trees planted	11,800	2,048	Additional 1,000 by 2022
Number of events held in major parks	29 large events it total, 28 in Premier Parks	35 large events in total, 31 in Premier Parks	Hold number of events to maximum permitted (36 across 9 Parks)

Commitment 44

Increase allotment provision and support and expand the network and the number of community gardens and food growing initiatives.

Background

Our third strategy 'Cultivating Communities - A Growing Success' establishes a 10-year strategic framework for allotment development in Edinburgh that supports the requirements placed upon us by part 9 of the Community Empowerment (Scotland) Act 2015. Four key objectives are defined within the strategy:

- ensure adequate provision of allotments
- develop a robust management system for allotment
- improve the allotment customer experience
- adoption of revised allotment regulations.

Key Achievements

[A report updating on allotment and food growing provision](#) was reported to the Culture and

Communities Committee on 26 March 2019. The report detailed the measures undertaken to date to increase allotment provision and expand the number of community gardens. It also noted the intention to consult on amending the allotment discount criteria and the fee for a half plot.

Suitable large plots continue to be split to increase provision.

A waiting list validation exercise was completed in April 2019 and has led to a 50% reduction in those waiting for an allotment.

Next Steps

By 2020 a new site at Newcraighall and an extension to Leith Links allotments (both funded through developer contributions) will be operational and is expected to provide 26 additional plots. Discussions are ongoing to adopt

a site at Piershill Square with 12 plots. There is also potential for 80 plots to be introduced at Lethem Park; a private allotment site.

37 additional sites identified during a public consultation exercise have now been considered by the Property Asset Transfer Group. Many of the sites are within Common Good land and so require a change of use through the courts. Others are located on Housing land and so must be purchased by us at market value. Four remaining sites at Baronscourt, Burdiehouse Valley, Little France and Lower Granton Road will be considered for community asset transfer.

Key measures	2017/18	2018/19	Target
Number of allotment plots	1,815 plots across 44 sites	1,833 plots across 44 sites	Increasing long term trend
Reductions in waiting lists	2,814 people on the waiting list	1,389 people on the waiting list (April 19)	Decreasing long term trend

Commitment 45



On
Track

Establish a Child Poverty Action Unit to address the inequalities faced by children in poverty in our city. Its remit will look at food security and nutrition, tackle food poverty and holiday hunger and enhance nutrition in schools. Ensure that a Poverty Assessment section features in all Council reports.

Background

Edinburgh is well recognised as an affluent and a growing city, but is also a city with wide levels of inequality and home to some of the most deprived communities in Scotland. An estimated 22% of Edinburgh children grow up in poverty, with rates as high as 35% in some areas of the city.

Under the [Child Poverty \(Scotland\) Act](#), Local Government and Health Boards have a duty to publish an annual report describing existing and new planned actions, or measures taken, to reduce and mitigate the effects of Child Poverty.

Key Achievements

[Agreement for the creation of a Child Poverty Action Unit](#) was given at the Culture and Communities Committee on 11 September 2018.

The unit will take the form of a cross Partnership working group, led by Communities and Families. The purpose of this unit will be to:

- build on existing partnership and reporting arrangements and co-ordinate Council action to address Child Poverty in Edinburgh,
- identify a Council lead for the development and publication of annual Local Child Poverty Action Reports (beginning in June 2019),
- identify a point of liaison with the new Edinburgh Poverty Commission on issues and actions relating to Child Poverty.

Within the City of Edinburgh, action is already in place to address Child Poverty and a number of projects and initiatives are already underway across the city with the aim of increasing awareness, reducing poverty related stigma, tackling the attainment gap and reducing school

and holiday costs. These include the '1 in 5 Project', 'Discover!' and targeted income maximisation projects.

Future reporting on the progress of the Child Poverty Action Unit will be reported to the Education, Children and Families Committee.

An Equity group exists within the Edinburgh Children's Partnership and good partnership relationships already exist to support the meeting of the new reporting requirements.

Next steps

There is a need for greater co-ordination of services dealing with, or with a role to play in mitigating the impact of, child poverty and for creating a pan-Council understanding, awareness and approach to the issue.

The first Child Poverty Action report is due for publication in summer 2019.

Commitment 46

Continue to support the city's major festivals which generate jobs and boost local businesses and increase the funding for local festivals and events. Support the creation of further work spaces for artists and craftspeople.

Background

The recommended core programme of [Festival and Events for 2019/20](#) was reported to the Culture and Communities Committee in January 2019. The report describes the approach to support events on three tiers, or levels, of international, national and city importance. It also details the £100,000 allocation to a Local Festival and Event Programme Budget.

Key Achievements

The first details of the major new investment programme for the Edinburgh Festivals were announced in November 2018. The unique three-way partnership between the Scottish Government, the City of Edinburgh Council and

the Edinburgh Festivals, the PLACE [Platforms for Creative Excellence] programme will provide £15 million over the next five years for a range of creative and community projects which will renew the Festivals' ambition and purpose.

Six festivals and events have been identified and funded £60,000. Details of organisations who received grant funding from this source can be found in appendix 2 of [the Citywide Culture Plan Update 2018/19](#) reported to the Culture and Communities Committee on 18 June 2019.

A Culture Service [website](#) to easily access affordable rehearsal spaces was launched in July 2018. Culture Edinburgh, the new website for the

Culture Service was launched in January 2019 and can be accessed [here](#).

The Planning Application was approved for the Dunard Centre (IMPACT Scotland) venue in St Andrew Square on 24 April 2019. Works have also been completed at Castle Mills which will support printmaking excellence and creative practise in the city, and at Collective on Calton Hill, a new centre for contemporary art, including exhibition space and the restoration of the City Observatory. Both opened in April 2019.

Next Steps

Work is underway to support the King's Theatre and Leith Theatre to realise capital improvements to the buildings.

Commitment 47

Become a leading Council in Scotland for community engagement - 1% of the Council's discretionary budget will be allocated through participatory budgeting.

Background

Building on our earlier local commitment, a Scotland-wide agreement between the Scottish Government and COSLA will see local authorities working towards allocating 1% of their externally-provided funding (£7.2m in our case) by means of participatory budgeting by April 2021. Discussion is on-going as to the precise form this activity will take.

Key Achievements

We have delivered a wide range of Participatory Budgeting-related initiatives in recent years. This

activity, while focusing primarily on grant-based programmes, has also involved some mainstream provision (specifically the Neighbourhood Environment Programme) and it is anticipated that this aspect will be expanded as we move towards the 1% target.

A number of necessary building blocks for wider adoption of PB across our services and our partners have been put in place, including development and delivery of a Champions Programme and elected member briefings, as well as exploring digital technology options. To support the roll-out, further work is required to

define a mainstreaming framework aligned to a broader empowerment agenda.

Next Steps

An officer working group has been established and is currently evaluating practice elsewhere and existing and anticipated grant, contract and direct service spend to identify a potential pipeline of opportunities for further consideration. A progress update will be reported to the Finance and Resources Committee's meeting on 10 October 2019.

Key measures	2017/18	2018/19	Target
% of annual discretionary budget allocated through participatory budgeting	0.03%	0.04%	1%

Commitment 48

Continue to make a case to the Scottish Government for the introduction of a Transient Visitor Levy and explore the possibility of introducing more flexibility in the application of business rates. Explore the possibility of introducing a workplace parking levy.

Transient Visitor Levy

Background

Edinburgh has a strong tourist economy that has been growing year on year. The city needs to raise long term secure income, if it is to sustainably invest in tourism and into the future, to manage the impact of a successful tourist economy.

Key Achievements

We led the national debate on the introduction of a Transient Visitor Levy (TVL) and consulted on the shape of a local scheme in Edinburgh with key stakeholders and residents. This included:

- [A detailed research paper](#) considered by the Council in May 2018.
- A series of round table events and presentations to groups across the city over July 2018 to January 2019.
- A survey of over 1,000 visitors and residents on the TVL in August 2018.
- Evidence provided to the Scottish Parliament in September 2018.
- A full public consultation completed in December 2018.

As part of the 2019/20 budget and influenced by the work that had been progressed by us, the Scottish Government agreed to legislate powers that would enable local authorities to introduce a TVL or tourist tax.

Next Steps

We will implement the TVL in Edinburgh once the detail of the legislation is known and the powers are in place. We are continuing to work on the detail of implementation and importantly on how the TVL will be used to benefit the city, its tourism economy and the residents.

Workplace Parking Levy

Background

A Workplace Parking Levy (WPL) will raise additional income and is one of many tools which can make a positive impact on congestion, air quality and public health.

Key Achievements

In August 2018 the Transport and Environment Committee considered [a paper on the WPL](#) and agreed to submit evidence to the Scottish Parliament.

Evidence to the Parliament was submitted as part of the debate on the Transport (Scotland) Bill in September 2018 and in May 2019.

We have continued to support COSLA in seeking a permissive legal power within the Bill for Scottish Councils to implement a WPL, if that meets local needs.

A joint amendment to the Transport (Scotland) Bill granting enabling powers to Councils over a WPL

scheme was agreed by the SNP and Scottish Green Parties. The amendment was submitted in May 2019.

Next Steps

Council officers will develop a plan with the view to complete a detailed business case for WPL in the city for consideration by Councillors. We will do this work in partnership with business and other key stakeholders.

Commitment 49

Limit Council Tax increases to 3% a year to 2021.

On
Track

Background

The approved budget for 2018/19 included a 3% increase in Council Tax to maximise the level of investment available to support delivery of our priority outcomes. A 3% increase of Council Tax [is assumed each year](#) from 2019/20 to 2022/23.

Key Achievements

The [approved Council budget for 2018/19](#) included a 3% increase in Council Tax across all bands.

Next Steps

The on-going appropriateness of this assumption will be considered as part of the cycle of regular review of the main income and expenditure assumptions contained within our medium-term financial plan.

Key measures	2017/18	2018/19	Target
% Council Tax increase approved by Council	3%	3%	up to 3% a year to 2021

Commitment 50

Continue a policy of no compulsory redundancies and keep a presumption in favour of in-house service provision.

On
Track

Background

We have agreed to retain a policy of no compulsory redundancies during this administration and to deliver our services using in-house resources.

Key Achievements

Our commitment of no compulsory redundancy remains in place and is fully adhered to by all service areas.

To support the achievement of necessary savings and the redesign of services, we continue to offer appropriate voluntary severance arrangements and redeployment support to its employees. The policy in respect of a presumption of in-house service provision continues to be carefully monitored through the politically led budget setting process.

Next Steps

To continue to apply this commitment and ensure that this is embedded in any organisational reviews and business cases that are developed in respect of future service delivery models that we need to consider.

Commitment 51

Improve community safety by protecting local policing and empowering communities to tackle long term safety issues and hate crime in all its forms including supporting restorative justice initiatives and other projects.

On
Track

Background

Transformation programme saw the creation of the Family and Household Support service in 2017 whose function was to develop and deliver early and effective interventions based on the principles of the Christie Commission. This complements the continued provision of high quality, innovative criminal justice services, working towards reducing reoffending rates in the city.

Key Achievements

Services have worked closely to bring together the key strands of both community justice and community safety.

Agreement to align the Community Justice Outcome Improvement Plan and the Community Safety Strategy (2020-2023), both of which will be governed through the work of the Community Safety Partnership, allows collaboration between

key partner agencies to deliver on identified strategic aims and objectives.

Within Community Justice we continue to develop restorative justice practice and preventative community based problem-solving approaches, particularly with regards to hate crime. A restorative justice approach to hate crime began on 1 May 2019. The community problem solving approach has evolved and will include the development of Family Group Decision Making with offenders and their families.

We have also given a commitment to implement the Stronger North model across all localities by the end of 2020.

Edinburgh's Community Safety Partnership continues to oversee the upgrade of public space CCTV to ensure it remains efficient and effective in deterring and preventing crime, reducing antisocial behaviour, and reducing the fear of crime.

The mediation pilot undertaken within Family and Household Support between January and March 2019 targeting the use of mediation as an early attempt to resolve escalating disputes has seen steady growth and has been extended for a further three months. We have increased the pool of trained mediators to be able to respond to the increasing numbers of referrals received.

[The recently revised Partnership Agreement with Police Scotland](#) was presented to Culture and Communities Committee for approval in June 2019.

Next Steps

Following recent discussions, we will be developing a strategic systematic approach to the development of trauma informed services focused around practice and leadership.

Key measures	2015/16	2016/17	2017/18	2018/19	Target
Percentage of criminal justice orders successfully completed	62.8%	65.8%	65.3%	63.6%	65%
Percentage of people who feel safe in their neighbourhood after dark (EPS)	86%	84%	84%	Survey results published in 2020	Increasing trend
Number of antisocial behaviour complaints per 10k population	35.49	41.37	33.00	32.01	Decreasing trend
Reoffending rates	25.6%	Data not yet published			Scotland's average for 15/16 is 27%, aim to be below the national level

Commitment 52



On
Track

Devolve local decisions to four Locality Committees. Establish the membership of each Committee and how devolved decision making will work to encourage the maximum participation for local groups. Explore the effectiveness of community councils and how they can be enhanced to represent their local communities.

Background

Locality Committees have been established and held their first meetings in February 2018. Each committee has looked at the different circumstances in each locality to decide how they can best engage with local groups.

Following a review of their first year, [the Council on 7 February 2019](#) decided to dissolve the committees.

Key Achievements

Council identified that although locality committees were not being taken forward, there was a commitment to devolving decision making

to local communities. As an alternative to locality committees, Council agreed to explore increased partnership working at a more localised level through using Neighbourhood Networks which will have greater representation from community groups including community councils.

[On 14 May 2019 Corporate Policy and Strategy Committee](#) considered a report on the potential role of the new neighbourhood networks in influencing Council decision making. The report also set out a specific proposal for the devolving of the Community Grants Fund.

The scheme for Community Councils has been reviewed in 2019 and amendments made to improve arrangements.

Next Steps

Further work will be undertaken following the Community Councils review and upcoming elections to explore how to improve support.

In 2019, we will also explore which other decisions can be devolved to a local level.